

AUGUSTA, GEORGIA ADOPTED BUDGET FOR FISCAL YEAR 2009

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Office Of The Administrator

G FOR G A Fre

Frederick L. Russell, Administrator

Tameka Allen, Interim Deputy Administrator Robert Leverett, Interim Deputy Administrator Room 801 - Municipal Building 530 Greene Street - AUGUSTA, GA. 30901 (706) 821-2400 - FAX (706) 821-2819 www.augustaga.gov

December 29, 2008

The Honorable Deke Copenhaver, Mayor Members of the Augusta-Richmond County Commission 530 Greene Street Augusta GA 30901

Dear Mayor Copenhaver and Members of the Commission:

Attached is the approved budget for the 2009 budget year. To address the current economic conditions, this budget assumes a conservative 1.5% growth in the tax digest and a 1% increase in sales tax collections and significant expenditure reductions. At the direction of the Commission so not to increase the millage rate, this budget includes the use of \$1,000,000 in fund balance to fund a deficit within law enforcement.

Law enforcement has two major sources of revenue: property tax and sales tax collection. Without an increase to the mill rate, these revenues cannot keep pace with the ever increasing cost to house prisoners and protect our citizens. Therefore, fund balance was needed to balance the law enforcement budget. The areas of law enforcement and the judicial process comprise 74% of the government operating expenditures. The fire protection fund has been balanced by a drastic reduction in their capital expenditure plan which would have funded the replacement of outdated equipment.

While it is the goal to maintain a consistent level of service, many hard choices were made in order to balance the 2009 budget. They include program service reductions, the elimination of several departments, no COLA increases for employees and reduced support to community agencies. These are worthwhile projects and programs that we should fund if revenue was available.

Although we have seen a reduction in the peak fuel costs, we cannot rely on lower fuel cost in the future especially with the current economic forecasts. These costs have a significant impact in the operations of road patrol, public services, fire protection, transit and waste management.

During the next several months before the mill rate is adopted in July, we will analyze actual revenue patterns for six months. This will allow us the opportunity to revise our revenue and expenditure needs.

I look forward to working with you as we concentrate on dealing with the difficult economic times that face our City.

Sincerely,

Frederick L. Russell Administrator



Elected Officials December 31, 2008

Mayor Deke S. Copenhaver

(Term 2007-2010)

75 Conifer Square

Augusta, Georgia 30909

(706) 821-1831 (Work)

(706) 821-1835 (Fax)

Betty Beard – District One

Mayor Pro-Tem (Term 2006-2009) One Seventh St., Suite 1703 River Place Condos Augusta, Georgia 30901 (706) 821-2504 (Work) (706) 724-0916 (Fax)

Joe Bowles - District Three

(Term 2006-2009) 1114 Glenn Avenue Augusta, Georgia 30904 (706) 825-6894 (Cell) (706) 210-1880 (Work) (706) 210-1871 (Fax)

Calvin Holland, Sr. - District Five

(Term 2006-2009) 3037 Thomas Lane Augusta, Georgia 30906 (706) 798-5294 (Home) (706) 821-1838 (Fax)

Jerry Brigham - District Seven

(Term 2006-2009) 2904 Pleasant Cove Court Augusta, Georgia 30907 (706) 863-1698 (Home) (706) 650-1700 (Work) (706) 650-1141 (Fax)

J. R. Hatney- District Nine

(Term 2006-2009) 119 East Walker Street Augusta, Georgia 30901 (706) 722-5035 (Home) (706) 821-1838 (Fax)

Corey Johnson – District Two (Term 2008-2010) 2222 Woodland Avenue Augusta, Georgia 30904

(706) 993-0224 (Cell) (706) 821-1838 (Fax) (706) 822-5629 (Home)

Alvin Mason - District Four

(Term 2008-2010) 3770 Pinnacle Place Drive Hephzibah, Georgia 30815 (706) 793-1991 (Home) (706) 955-6130 (Cell) (706) 821-1838 (Fax)

Joe Jackson - District Six

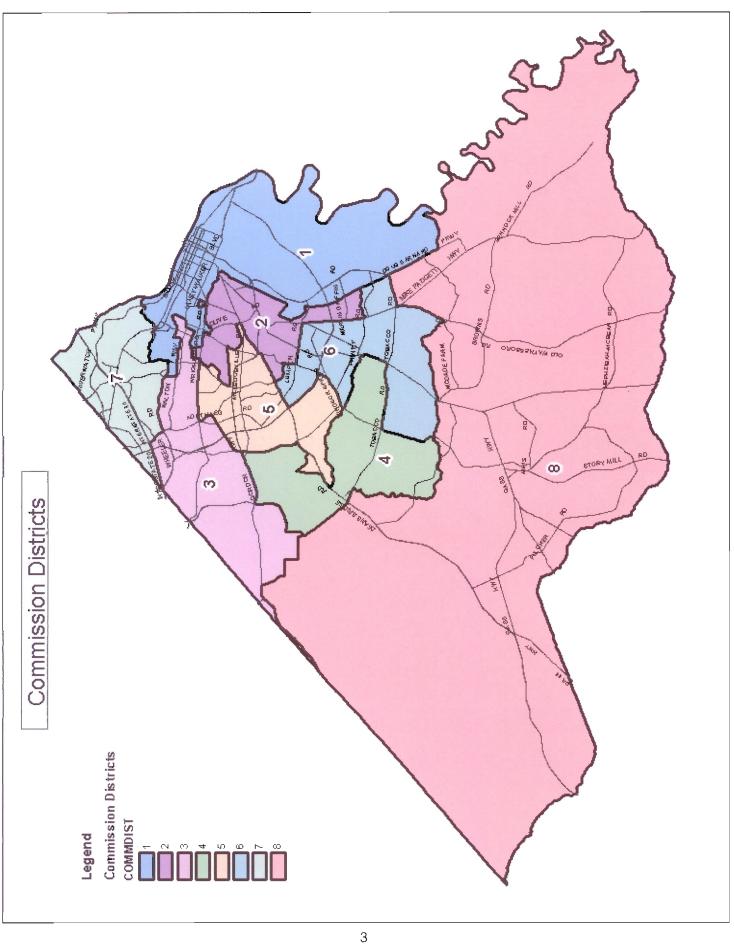
(Term 2008-2010) 2328 Neal Road Augusta, Georgia 30906 (706) 533-7839 (Home) (706) 821-1838 (Fax)

Jimmy Smith - District Eight

Term (2008-2010) 1332 Brown Road Hephzibah, Georgia 30815 (706) 798-3890 (Home) (706) 821-1838 (Fax)

Don Grantham - District Ten

(Term 2008-2010) 808 Quail Court Augusta, Georgia 30909 (706) 738-2331 (Home) (706) 738-7786 (Work) (706) 733-4741 (Fax)





Appointed Officials December 31, 2008

Frederick L. Russell Administrator

530 Greene Street – Room 801 Augusta, Georgia 30901 (706) 821-2400 (706) 821-2819 (Fax)

Robert Leverett Interim Deputy Administrator

530 Greene Street – Room 801 Augusta, Georgia 30901 (706) 821-2400 (706) 821-2819 (Fax)

Donna B. Williams, CGFM Finance Director

530 Greene Street – Room 207 Augusta, Georgia 30901 (706) 821-2429 (706) 821-2502 (Fax)

Tameka Allen Interim Deputy Administrator 530 Greene Street – Room 801

530 Greene Street – Room 801 Augusta, Georgia 30901 (706) 821-2400 (706) 821-2819 (Fax)

Lena Bonner Clerk of Commission

530 Greene Street – Room 806 Augusta, Georgia 30901 (706) 821-1820 (706) 821-1838 (Fax)

Chiquita T. Johnson General Counsel

501 Greene Street, Suite 302 Augusta, Georgia 30901 (706) 842-5550 (706) 842-5556 (Fax)



MISSION

To provide to all its citizens cost-effective, high quality government services in an environment which enhances the economic well-being and quality of life in Augusta Metropolitan Area.

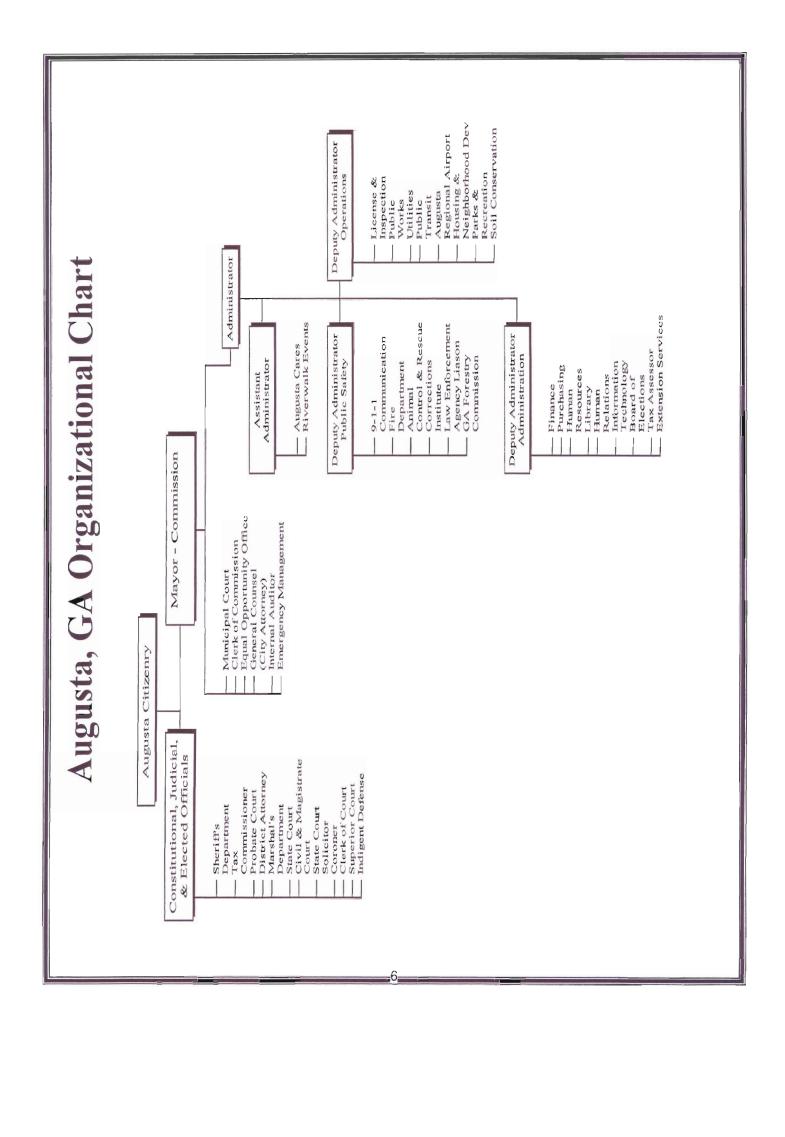
BELIEFS

WE BELIEVE that open, honest communications with the public and among governing officials will assure the accomplishment of our community objectives.

WE BELIEVE that to be successful the process of government must include all citizens.

WE BELIEVE that government should employ good business practices resulting in efficiency, accountability, and performance measurement.

WE BELIEVE that citizens who are provided government services should be viewed as "our customers" and treated in a manner which is responsive, courteous, an efficient.



AUGUSTA, GEORGIA

BUDGET PROCESS, BUDGETARY GUIDELINES AND BUDGET CALENDAR FY 2009

AUGUSTA, GEORGÍA – 2009 BUDGET

AUGUSTA, GEORGIA FY 2009 BUDGET

THE BUDGET PROCESS

The budget has several major purposes. It converts the City's long-range plans and policies into services and programs; serves as a vehicle to communicate these plans to the public; details the costs of City services and programs; and, outlines the revenues (taxes and fees) that support the City services, including the rate of taxation for the coming fiscal year. Once the budget has been adopted by the Board of Commissioners, it becomes a work plan of objectives to be accomplished during the next fiscal year.

The budget process begins in the spring of each year with the development of the Contributory Budget Manuals which embody the budget formulation guidelines. This manual provides specific guidelines, such as inflation factors and computation/projection methodologies. Based on these guidelines, all City departments and agencies prepare their funding requests and submit them to the Department of Finance in August for review and analysis.

Departments and agencies submitted detailed operating budget requests to the Budget Office in the Finance Department on August 22, 2008, in accordance with procedures established by the Budget Calendar. The budget requests of City agencies and departments included basic and additional requests. Basic requests are requests to finance currently mandated or authorized services within guidelines, or ongoing expenditures. Expanded level program requests are over and above the basic 2008 service levels.

After analyzing the budget requests, Budget staff met with the Administrator, department heads and agency heads during the month of September for review of their request. The Administrator's proposed FY 2009 Budget reflects his consideration of these recommendations in light of revenue projections and real property assessments, and his top priority initiatives are reflects in the Budget Message. The ranking of supplemental requests in the budget document generally reflects the department or agency head's priority ranking as submitted to the Budget Office.

As presented to the Augusta-Richmond County Commission, the Proposed Budget is intended to provide the resources necessary to continue current services. In his Budget Message, the Administrator may also recommend adjustments to the general property tax rates and user fees necessary to finance these services and identify high priority needs, new initiatives and program changes that the Augusta-Richmond County Commission may wish to consider during its deliberations on the budget. These and other issues brought forward at the public hearing on the budget will be addressed during the City Commission budget work session in November 2008. After careful deliberation, the Proposed Budget, as modified for additions and deletions is to be adopted by City Commission on November 18, 2008.

AUGUSTA, GEORGIA 2009 BUDGET PLANNING CALENDAR

JULY 2008						
July 1, 2008	Commission approves FY 2009 Budget Calendar.					
July 18, 2008	Finance Develop FY 2009 Budget Instructions Package.					
July 31, 2008	Distribution of Budget Handbook with Instructions.					
AUGUST 2008 August 22, 2008	Departmental Budgets due to Finance. Budget analysts begin review of proposed budgets for budget hearings. Revenue Estimates completed.					
SEPTEMBER 2008						
Sept. 2, 2008 - Sept. 12, 2008	Two weeks of Budget Hearings with Departments Budget hearings would be lead by the Finance Department with a report of new programs and personnel submitted to Administrator at conclusion of hearings. Administrator would be aware of all budget hearings; however his attendance would not be mandatory. A representative of the administrator's office would be in all hearings.					
OCTOBER 2008						
October 1, 2008	Primary budget summary of reviews from Finance department presented to Administrator. Revenue Estimates Revised.					
October 21, 2008	FY 2009 Budget presented to Augusta-Richmond County Commission by the Administrator.					
October 30, 2008	Publish Public Hearing Notice in paper, one week before meeting.					
November 5, 2008 November 5, 2008	PUBLIC TOWN MEETING/ COMMISSION WORKSHOP Public Hearing of 2009 Budget.					
November 11, 2008	Publish Notice of Budget Adoption in paper, one week before meeting.					
November 18, 2008	Adoption of the FY 2009 Budget by the Augusta-Richmond County Commission					
JANUARY 2009 January 1, 2009	Effective date for the Fiscal year 2009 Budget.					

BUDGETS AND BUDGETARY ACCOUNTING

Augusta-Richmond County follows these procedures in establishing the budgetary process and data reflected in this report.

- Departments and Agencies submit detailed budget requests to the Budget Office in the Finance Department, which reviews and compiles the requests and makes recommendations to the Administrator.
- 2) The Administrator submits a proposed balanced budget to the Augusta-Richmond County Commission in November 2008.
- The Augusta-Richmond County Commissioners hold such public workshops as it deems necessary and holds an advertised public hearing on the proposed budget at which the first reading of the budget resolution occurs. The budget is adopted at a regular Board meeting, advertised in accordance with State law prior to January first.
- 4) Formal budgetary integration is employed for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds.
- 5) Budgets for governmental fund types are maintained on a basis consistent with generally accepted accounting principles.
- The Administrator and Finance Director are authorized to transfer budgeted amounts within departments, with the exception of transfers which increase salary appropriations. The Augusta-Richmond County Commissioners may transfer amounts between departments and approve appropriations of additional resources.

ENCUMBRANCES AND APPROPRIATIONS

Appropriations are encumbered as a result of purchase orders, contracts or other forms of legal commitments. Encumbrances outstanding at year-end are reported as a reservation of fund balance at year-end. Appropriations lapse at year end; however, reappropriations of amounts to cover significant encumbrances are made by the Augusta-Richmond County Commissioners during the subsequent fiscal year as an amendment to the budget. The level of control (level at which expenditures may not legally exceed the budget) is exercised by the Augusta-Richmond County Commissioners on a departmental level.

BASIC SERVICES

In this year's budget process, the service level and associated funding level will be used to try to hold increases in operating costs to a minimum. "Basic Services" used in the development of FY 2009 budgeting included the following activities:

1. Activities that are required by law or ordinance.

Example: Many Inspections Department functions are required by ordinance

to assure compliance with County codes.

2. Activities that affect the public health and safety

Example: Many Public Safety activities such as routine patrol affect the

general public safety.

3. Activities that is necessary to preserve capital asset value.

Example: In order to preserve the capital asset value of the Old Government

House, the Recreation department would be required to at least

staff it to be open, rather than let it sit idle.

AUGUSTA, GEORGIA

THE REPORTING ENTITY

OPERATING POLICIES/GUIDELINES AND LEGAL REQUIREMENTS FOR BUDGETING ACCOUNTING, FINANCIAL REPORTING AND ANNUAL AUDIT FY 2009

AUGUSTA, GEORGIA FY 2009 BUDGET

THE REPORTING ENTITY:

Augusta is located in the east central section of the state on the south bank of the Savannah River, which serves as the boundary between Georgia and South Carolina. Augusta is on a fault line and has a landscape dotted with foothills which descend to the coastal plain. Augusta is the head of the navigation on the Savannah River and is 135 miles east of Atlanta, 127 miles northwest of the port of Savannah, and 72 miles southwest of Columbia, South Carolina. Augusta is the trade center for 14 counties in Georgia and five in South Carolina, a section known as the Central Savannah River Area.

The Government was created by legislative act in the State of Georgia in 1995 from the unification of the two governments, the City of Augusta, Georgia and Richmond County, Georgia. On June 20, 1995, the citizens of Richmond County and the City of Augusta voted to consolidate into one government named Augusta, Georgia. The officials for the new government were elected and, based on the charter, took office on January 1, 1996. The unified government combined all functions and began financial operations January 1, 1996.

The Government is governed by a full-time Mayor, with a term of four years, and a ten member Commission, who serves on a part-time basis and is elected to staggered terms of four years. The Mayor and Commission appoint an Administrator who serves as a full-time administrative officer and is responsible for the daily operations of the Government

Augusta, Georgia's combined financial statements include the accounts of all Augusta and Richmond County operations. The criteria for including organizations as component units within Augusta's reporting entity, as set forth in Section 2100 of GASB's Codification of Governmental Accounting and Financial Reporting Standards, include whether:

- the organization is legally separate (can sue and be sued in their own name)
- the Government holds the corporate powers of the organization
- the Government appoints a voting majority of the organization's board
- the Government is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the County
- there is fiscal dependency by the organization on the Government

Utilizing the above criteria, the following agencies and commissions were included using the blending method in the financial statements: Augusta Port Authority, Downtown Development Authority, and Richmond County Public Facilities, Inc.

The component unit column in the combined financial statements includes the financial data of Augusta's other component unit. This unit is reported in a separate column to

AUGUSTA, GEORGIA – 2009 BUDGET

emphasize that it is legally separate from Augusta. Separate financial statements may be obtained from the Richmond County Department of Health.

Richmond County Department of Health – A voting majority of the board is appointed by the Government.

The complete financial statement for the individual component units may be obtained at the following address: Augusta, Georgia, Finance Department-Room 207, 530 Greene Street, Augusta, Georgia 30901.

The following organizations were excluded from the reporting entity because the elected officials of Augusta are not financially accountable for the organization, and based on the nature and significance of their relationship, exclusion of the organizations would not result in the presentation of misleading or incomplete financial statements. Financial statements are available from the organizations.

Augusta Housing Authority Augusta-Richmond County Coliseum Authority Augusta Canal Authority City of Augusta Hospital Authority

BUDGETS AND AUDITS – LEGAL REQUIREMENTS:

Georgia Law Chapter 81 Budgets and Audits – Article 1 – Local Government Budgets and audits provide for the legal framework and legal compliance for budget adoption, budget amendment and audits. The intent of this code section is to provide minimum budget and auditing requirements for local governments so as to provide local taxpayers with an opportunity to gain information concerning the purpose for which local revenues are proposed to be spent and are actually spent and to assist local governments in generally improving local financial management practices, while maintaining, preserving, and encouraging the principle of home rule over local matters. It is also the intent to provide a mechanism through which appropriate information may be collected to assist state and local policy makers in carrying out their lawful responsibilities.

O.C.G.A.36-81-3- Establishment of fiscal year; requirement of annual balanced budget; adoption of budget ordinances or resolutions generally; budget amendments.

- a) The governing authority shall establish by ordinance, local law, or appropriate resolution a fiscal year for the operations of the local government.
- b) Each unit of local government shall operate under an annual balanced budget adopted by ordinance or resolution and administered in accordance with this article. A budget ordinance or resolution is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.

- c) For each fiscal year beginning on or after January 1, 1982 each unit of local government shall adopt and utilize a budget ordinance or resolution as provided in this article.
- d) Nothing contained in this Code section shall preclude a local government from amending its budget so as to adapt to changing governmental needs during the fiscal year. Amendments shall be made as follows, unless otherwise provided by charter or local law:
 - Any increase in appropriation in any fund for a department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriation among departments, shall require the approval of the governing authority; and
 - Transfers of appropriations in any fund among the various accounts within a department of local government shall require only the approval of the budget officer, except that transfers of appropriations within a department of local government which increases the salary appropriation shall require the approval of the governing authority.

O.C.G.A. 36-81-6. Adoption of budget ordinance or resolution; form of budget

- a) On a date after the conclusion of the hearing required in subsection (f) of Code Section 36-81-5, the governing authority shall adopt a budget ordinance or resolution making appropriations for the fiscal year in such sums as the governing authority may deem sufficient, whether greater or less than the sums presented in the proposed budget. The budget ordinance or resolution shall be adopted at a public meeting which shall be advertised in accordance with the procedures set forth in subsection (e) of Code Section 36-81-5 at least one week prior to the meeting.
- b) The budget may be prepared in any form that the governing authority deems most efficient in enabling it to make the fiscal policy decisions embodied in the budget, but such budget shall show anticipated revenues and appropriations by fund.

O.C.G.A. 36-81-7 Requirement of audits; conduct of audits; contents of audits to state auditor; availability of copies of audits for public inspection.

(a) Beginning with the local government fiscal year which ends between July 1, 1994, and June 30, 1995, the governing authority of each unit of local government having a population in excess of 1,500 persons according to the latest estimate of population by the United States Bureau of the Census or its successor agency or expenditures of \$175,000.00 or more shall provide for and cause to be made an annual audit of the financial affairs and transactions of all fund and activities of the local government for each fiscal year of the local government.

- (b) The governing authority of each local unit of government not included in paragraph (a) of this subsection shall provide for and cause to be made the audit required pursuant to paragraph (a) not less often than once every two fiscal years. Audits performed pursuant to this paragraph shall be for both fiscal years.
- (c) The governing authority of each local unit of government having expenditure of less that \$175,000 in that government's most recently ended fiscal year may elect to prepare, in lieu of the biennial audit otherwise required under paragraph (2) of this subsection, an annual report of agreed upon procedures.

AUGUSTA, GEORGIA

FISCAL POLICIES

FUND ACCOUNTING

The accounts of the Augusta-Richmond County Government are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenues, and expenditures/expenses. The following fund types are used by Augusta-Richmond County:

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources, and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the Augusta-Richmond County's Governmental Fund Types:

<u>General Fund</u> - The General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.

<u>Special Revenue Funds</u> - The Special Revenue funds are used to account for the proceeds of specific revenue sources (other than Capital Project and Trust Funds) that are legally restricted to expenditures for specified purposes.

<u>Debt Service Fund</u> - The Debt Service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

<u>Capital Project Funds</u> — Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

PROPRIETARY FUND TYPES

Proprietary Funds are used to account for the City's ongoing activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's Proprietary Fund Types:

<u>Enterprise Funds</u> – Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise – where the intent of the governing body is that the costs (expenses, including depreciation) or providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

<u>Internal Service Fund</u> – The Internal Service Fund is used to account for the financing of goods or services provided by one department to other departments of the City on a cost-reimbursement basis.

FIDUCIARY FUND TYPES

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

<u>Pension Trust Fund</u> – Pension Trust funds are used to account for public employee retirement systems. The Pension Trust Fund is accounted for in the same manner as Proprietary Funds.

<u>Agency Funds</u> – Agency Funds account for assets held by the City as custodian or agent for individuals, other governmental units, and non-public organizations. Agency funds are custodial in nature (assets equal liabilities) and do not include the measurement of results of operations.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses and related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the measurement focus applied.

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All Governmental Funds and Expendable Trust Funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheet. Governmental Fund operating statements present increases (revenues and other sources) and decreases (expenditures and other financing uses) in net current assets.

All Governmental Fund Types are maintained on the modified accrual basis of accounting, revenues are generally recognized when they are susceptible to accrual, i.e.

when they become measurable and available. Revenues which are considered susceptible to accrual are property and other miscellaneous taxes, assessments, grants from other governments, and interest on investments. Revenues from sales tax, fines, forfeits and penalties, and franchise fees are not susceptible to accrual, since they are neither measurable nor available prior to their receipt. Expenditures are generally recorded as the liabilities are incurred, if measurable. Exceptions to this general rule include: (1) accumulated unpaid vacation, sick pay, and other employee amounts which are not accrued; and (2) principal and interest on general long-term debt which is recognized when due.

All Proprietary Fund Type statements are prepared on the accrual basis of accounting. Revenues are recognized when they have been earned and are measurable; expenses are recognized when they are incurred, if measurable. Uncollected water and sewer charges are recorded as receivables at year-end and are reported as revenues of the Enterprise Funds.

The Fiduciary Funds are maintained on an accounting basis consistent with fund accounting measurement objectives. The Pension Trust Fund is accounted for on the accrual basis. Agency Fund assets and liabilities accounted for on the modified accrual basis.

BUDGETARY BASIS:

The General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed on the same basis consistent with the accounting treatment. The budgets are developed on a modified accrual basis in accordance with Generally Accepted Accounting Principles (GAAP) consistent with the Governmental Accounting Standards Board (GASB).

The Enterprise Funds and Internal Service Funds are developed on the accrual basis in accordance with Generally Accepted Accounting Principle (GAAP) consistent with the Governmental Accounting Standards Board (GASB).

FINANCIAL MANAGEMENT

The purpose of this section is to present the policies-guidelines that Augusta-Richmond County follows in managing its financial and budgetary affairs. Most of the policies-guidelines listed below are not new, but represent long-standing principles and traditions which have guided the Augusta-Richmond County in the past and have allowed the Augusta-Richmond County to maintain its financial stability, even during economic recessions.

GASB Statement No.34, Basic Financial Statements:

The Governmental Accounting Standard Board (GASB) established a new framework for the financial reports of state and local governments. Key features of the new model are, government-wide financial reporting, additional long-term focus for governmental activities, narrative overview and analysis, information on major funds, expanded budgetary reporting, and infrastructure reporting. The government has implemented this standard in the financial statements beginning fiscal year ended December 31, 2002.

OPERATING BUDGET GUIDELINES

- 1. Essential services will receive first priority for funding
- 2. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses. This is addressed in the inter period equity measurement concept which states the need to measure whether current-year revenues were sufficient to pay for current-year services. A measure of Inter period equity would show whether current-year citizens received services but shifted part of the payment burden to future-year citizens or used up previously accumulated resources.
- 3. The City will maintain a budgetary control system to ensure adherence to the budget and will prepare quarterly interim financial reports comparing actual revenues and expenditures to budgeted amounts.
- 4. Service quality, technology innovation and productivity leadership will characterize Augusta, Georgia financial administration.

AUGUSTA, GEORGIA FY 2009 CIP FUNDING

SPECIAL PURPOSE ONE PERCENT LOCAL SALES TAX

Augusta-Richmond County derived revenues from the Special Purpose One Percent Sales Tax collection that started in 2006 and will continue until \$160 million has been collected which is the Fifth phase of collection. This special purpose sales tax is dedicated revenues resulting from a Georgia General Assembly bill in 1985 authorizing counties in the State of Georgia to levy and collect a special one percent tax for approved capital expenditures.

CONTINGENCY RESERVE POLICIES

The City will establish contingency line item expenditure in the general operating fund to provide for unanticipated expenditures of a nonrecurring nature, or to meet unexpected small increases in service delivery costs. This reserve will not exceed three percent (3%) of the General Fund. Appropriations from this area require approval of the Commission.

INVESTMENT POLICIES

- 1. Disbursement, collection, and deposit of all funds will be managed to ensure maximum cash availability.
- 2. The City will obtain the best possible return on all cash investments within the limits of state law, local ordinances and prudent investment practices.

AUGUSTA, GEORGIA ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICIES

- 1. An independent audit will be performed annually.
- 2. The City will produce annual financial reports in accordance with generally accepted accounting practices (GAAP) as outlined in GAAFR and GASB.

REVENUE POLICIES

In Augusta-Richmond County fiscal administration, management of revenues must be a primary concern along with the careful review and control of expenditures.

- 1. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- 2. The City will follow an aggressive policy of collecting revenues.
- 3. The City will establish all user charges and fees at a level related to the full cost (operating, direct, indirect, and capital) of providing the service. The City will review fees/charges annually.
- 4. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees and charges.

All Enterprise Funds should be self-supporting. Revenue management includes within its focus, an ongoing process for reviewing and analyzing each revenue source to ensure that proceeds from each source are at its maximum level. It is essential in this process to understand the legal, political and economic factors that have an influence on the level of revenue collections.

The following revenue policies are followed when considering the rates for revenue sources:

1. LOCAL TAXES

- a. Consider the local taxing effort of Augusta-Richmond County as compared to other similar neighboring municipalities.
- b. Consider the demand and need for public services.

2. INTER-GOVERNMENTAL REVENUE/STATE SHARED TAXES

a. Ensure that Augusta-Richmond County receives a fair proportion of all shared taxes and revenues within the State of Georgia

3. CHARGES FOR SERVICES

- a. Include within the charge, operating, capital and indirect costs of providing the service.
- b. Consider the market rates charged by other public and private organizations for similar services.

4. FEES AND LICENSES

- a. Consider cost of administering and collecting the fees or licenses.
- b. Consider what other jurisdictions are charging for similar licenses and
- c. Determine the purpose of the fee and if it is being accomplished.

5. GENERAL GUIDELINES

- a. Whenever possible, revenue sources should be designed or modified to include provisions to automatically allow the collections to grow at a rate that keeps pace with the cost of providing the service.
- b. All charges for services, fees and licenses should be reviewed annually and whenever possible recommendations for adjustments should be made at one time.

FINANCIAL CONDITION

Financial condition refers to whether a government can generate enough revenues over its normal budgetary period to meet its expenditure obligations and not incur deficits. The financial condition of Augusta-Richmond County should be structured in such a way that a balanced budget can be maintained on a current basis while providing necessary service levels, pay all obligations in a timely manner without incurring deficits, and assuring adequate reserves and cash flow.

AUGUSTA, GEORGIA REVENUE ANALYSIS PROPERTY TAXES

TAX DIGEST

The Chief Tax Assessor is responsible for receiving returns and fairly and impartially assessing property. The total assessed valuation for the 2008 Tax Digest is set at \$5.1 billion compared to \$4.8 in 2007.

The chart below shows the actual changes in the millage rates for the Urban Services District (old City) and for the County based on the 2008 Tax Digest. It does not include millage rates levied by Richmond County Board of Education.

YEAR 2008/2007 TAX RATE

COUNTYWIDE					URBAN					
	2007	2008	Difference		2007	2008	Difference			
County- wide M&O	8.149	8.149	N/A		8.149	8.149	N/A			
Capital Outlay	0.791	0.791	N/A		0.791	0.791	N/A			
County Bonds	0	0	N/A	_	0	0	N/A			
Fire*	1.616	1.616	N/A		N/A	N/A	N/A			
Urban M&O	N/A	N/A	N/A		8.058	8.058	N/A			
Total*	10.556	10.556	N/A		16.998	16.998	N/A			

^{*}note Residents of the Blythe Fire District pay a fire tax rate of 3.029 making their 2008 Total Tax Rate 11.969.

Millage Value for Augusta-Richmond County Government

One mill is the equivalent of \$1 of tax for each \$1,000 of assessed value of a resident's home. Assessed value for homeowners is arrived at by multiplying 40% times the estimated fair market value of the property. If a resident has a home with estimated fair market value of \$100,000, the assessed value is \$40,000 (100,000 X 40%). This value, less allowable exemptions, multiplied by each taxing levy will generate the taxes on each home.

AUGUSTA, GEORGIA REVENUE ANALYSIS

Introduction: Eight major revenue sources display historical trends; these mentioned here are very stable and predictable.

The Revenue Summary discusses revenue by source. Information on the impact of revenues on various budget entities will be presented in the Funds Budgets and Program Budgets sections of this Budget document.

Property taxes are the largest revenue source of the total budgeted revenues for the General Fund (including Law Enforcement Fund), Urban Services District, Capital Outlay Fund and Fire Services District appropriated funds. According to the Georgia Constitution as amended, there are three "Classes" of property from which property taxes are collected. Furthermore, certain properties are "exempted" from taxation by constitution. In addressing property taxes, the following are discussed:

- 1. Tangible Property
 - (1) real property (real estate)
 - (2) personal property
 - (3) public utility property
- 2. Intangible Property
- 3. Automobiles and Trailers (which require tags)
- 4. Exempt Property

All property taxes are <u>ad valorem</u>. Ad Valorem means "according to value" therefore taxes are based on the value of the property a person owns. The value which is placed on each type of property is regulated by state laws and affected by court decisions. Since 1968, Georgia Law has required that the assessed valuation of all property for tax purposes be set at 40% of the fair market value. Fair market value is what the property would bring if it were sold on the open market in the usual manner, (i.e. a forced sale would not reflect market value).

The actual amount of tax charged an owner of a piece of property depends on its assessed value and on the county tax rate (millage rate). The tax rate is set by the Augusta-Richmond County Commissioners and excludes the rate needed by the County Board of Education. In determining the rate each year, both Boards consider how much money they will need during the year in their budgets to provide services and carry on daily operations.

OTHER TAXES

OTHER TAXES: OTHER TAX REVENUES INCLUDE THE FOLLOWING:

Local Option Sales and Use Tax
Occupational Taxes
Real Estate Transfer Tax
Insurance Premium Tax
Franchise Taxes
Malt and Alcohol Beverage Taxes
Hotel Motel Taxes
Local Option Mixed Drink Tax
Special Local Option Sales and Use Tax

AUGUSTA, GEORGIA – 2009 BUDGET

AUGUSTA, GEORGIA

DEBT POLICIES/GUIDELINES

- 1. The City will confine long-term borrowing to capital improvements and moral obligations.
- 2. The City will use short-term debt for bond anticipation purposes and tax anticipation purposes only if necessary.
- 3. The City will follow a policy of full disclosure on every financial report and bond prospectus.
- 4. General obligation debt will not be used for enterprise activities.
- 5. The City will maintain a bond retirement fund reserve fund balance which is equivalent to the amount of tax-supported debt service due for general obligation bonds in the next fiscal year.
- 6. The City will use voted general obligation debt to fund General Purpose Public improvements which cannot be financed from current revenues or the unreserved portion of the unvoted debt capacity.

RESERVES

RESERVE POLICY

Reserve policies are an important factor in maintaining the City's in good fiscal health. Augusta-Richmond County employs two primary types of reserves.

- 1. Operating Reserves
- 2. Debt Reserves

The degree of need for these reserves differ based upon the type of fund or operation involved. However, one policy statement for each type of reserve can be uniformly applied to all funds.

OPERATING RESERVES

There are two types of operating reserves:

- 1. An appropriated contingency which provides for unexpected or unanticipated expenditures during the year. This is the amount of contingency budget, normally stated as part of the operating budget.
- 2. Fund balance reserve of working capital is established to provide for unforeseen revenue losses. This reserve is not appropriated but recognized and maintained in the fund balance. The government has a reserve policy to fund working capital up

to 60-90 days and to provide for unforeseen economic decline and for revenue stability.

DEBT RESERVES

Debt reserves are established to protect bond holders from payment default. Adequate debt reserves are essential in maintaining good bond ratings.

DEBT ADMINISTRATION

The soundness of Augusta-Richmond County's financial condition is demonstrated by the A1 rating of its bonds by Moody's Investor's Service and AA from Standard and Poor's Corporation (this rating is given to bonds that are judged to be of high quality by all standards). The constitutional debt limit for direct general obligation bonds is 10 percent of the assessed value of taxable property within the County.

AUGUSTA, GEORGIA – 2009 BUDGET

AUGUSTA, GEORGIA

FISCAL YEAR

2009 ALL FUNDS

COMBINED BUDGET OVERVIEW

AUGUSTA, GEORIGA FY 2009 APPROVED BUDGET ALL FUNDS COMBINED NOVEMBER 18, 2008

THE REAL PROPERTY.	REVENUE	EXPENDITURE
FUND NAME	FY 2009	FY 2009
GENERAL FUNDS		
General Fund	70,658,370	70,658,370
Law Enforcement	54,077,070	54,077,070
Total General Fund/Law Enforcement	124,735,440	124,735,440
Port Authority	85,830	85,830
JAG	983,980	983,980
SPECIAL REVENUE FUNDS		
Drug Court	81,780	81,780
5% Crime Victim's Asst Program	363,300	363,300
Supplemental Juvenile Services	22,800	22,800
Federal Drug Forfeitures	600,000	600,000
State Drug Forfeitures	800,000	800,000
K-9 Forfeitures	20,000	20,000
Wireless Phase	453,540	453,540
Emergency Telephone Response	3,650,830	3,650,830
Building Inspections Fund	1,094,750	1,094,750
Grants	2,564,570	2,564,570
Housing & Neighborhood Development	10,653,600	10,653,600
Urban Development Action Grant	46,400	46,400
Board of Appeals	28,610	28,610
NPDES Permit Fees	31,370	31,370
Urban Services District	17,129,570	17,129,570
Capital Outlay	3,682,450	3,682,450
Fire Protection	21,952,640	21,952,640
Occupation Tax	2,471,500	2,471,500
Street Lights	4,507,520	4,507,520
Downtown Development Authority	809,310	809,310
Sheriff Capital Outlay Grant	1,100,000	1,100,000
Promotion Richmond County	4,390,000	4,390,000
Transportation and Tourism	915,200	915,200

	REVENUE	EXPENDITURE
FUND NAME	FY 2009	FY 2009
CAPITAL PROJECT FUNDS		
Special 1% Sales Tax, Phase II	6,079,020	6,079,020
Special 1% Sales Tax, Phase III	33,955,230	33,955,230
Special 1% Sales Tax, Phase IV	74,803,770	74,803,770
Special 1% Sales Tax, Phase V	111,281,375	111,281,375
Urban SPLOST, Phase II	348,300	348,300
Urban SPLOST, Phase III	2,536,900	2,536,900
DEBT SERVICE FUNDS		
G/O Sales Tax Bonds 06	9,707,050	9,707,050
ENTERPRISE FUNDS		-
Water & Sewerage	94,715,820	94,715,820
Water & Sewerage-Renewal & Extension	4,975,800	4,975,800
2000 Bond Series	7,562,940	7,562,940
W&S Bond 2002 Series	10,485,860	10,485,860
W&S Bond 2004 Series	13,296,470	13,296,470
Waste Management Fund	12,080,150	12,080,150
Garbage Collection Fund	18,068,700	18,068,700
Waste Management 2004 Bonds	3,407,430	3,407,430
Augusta Public Transit System	8,953,456	8,953,456
Augusta Regional Airport	27,385,980	27,385,980
Daniel Field	683,610	683,610
Municipal Golf Course	639,600	639,600
INTERNAL SERVICE FUNDS		
Risk Management	2,374,170	2,374,170
Employee Health Benefits Fund	20,233,920	20,233,920
Workers Compensation Fund	1,900,410	1,900,410
Unemployment Fund	170,000	170,000
Long-Term Disability Insurance	460,050	460,050
Fleet Operations & Management	5,660,700	5,660,700
GMA Lease Program	2,826,670	2,826,670
TRUST & AGENCY FUNDS		
1945 Pension Fund	949,000	949,000
Urban 1949 Pension Plan	4,135,000	4,135,000
Other Urban Pension Plans	1,402,000	1,402,000
Exp Trust Fund-Perpetual Care	79,800	79,800
Exp Trust Fund-Joseph Lamar	180	180
TOTAL	\$684,334,351	\$684,334,351

AUGUSTA, GEORGIA GENERAL FUND FISCAL YEAR 2009

	 2007 Actuals		2008 Budget	 2009 Budget
Revenues				
Taxes	\$ 38,641,670	\$	39,155,144	\$ 40,484,360
Licenses And Permits	1,588,936		1,545,000	1,545,000
Use of money and property	1,072,009		1,083,130	1,068,170
Charges for Services	15,824,340		16,090,870	16,648,130
Fines and Forfeitures	5,523,209		5,716,500	5,349,000
Intergovernmental Revenue	2,756,796		2,000,000	1,555,000
Contributions and Donations	35,565		14,900	10,000
Miscellaneous Revenue	649,842		70,000	613,050
Other Financing Sources	 226,721		13,166,767	
Total	 66,319,088		78,842,311	 67,272,710
Transfers In	 2,185,431		3,938,170	 3,385,660
Total Revenues	\$ 68,504,519	_\$_	82,780,481	 70,658,370
Expenditures				
Personal Services & Employee Benefits	\$ 36,332,321	\$	40,633,967	\$ 40,014,450
Purchased/Contracted Services	10,800,883		13,405,850	11,696,861
Supplies	6,633,035		8,150,020	7,454,599
Capital Outlay	222,818		93,358	-
Interfund/Interdepartmental	1,558,450		1,700,226	1,782,410
Other Costs	7,264,365		17,558,576	7,019,070
Debt Service	65,399		-	450,000
Cost Reimbursement	(186,670)		(161,000)	(111,000)
Non-Departmental	 5,672		(399,379)	 339,210
Total	62,696,273	_	80,981,618	 68,645,600
Transfers Out	 2,797,982		1,798,863	 2,012,770
Total Expenditures	\$ 65,494,255	\$	82,780,481	\$ 70,658,370

AUGUSTA, GEORGIA LAW ENFORCEMENT FUND FISCAL YEAR 2009

		2007 Actuals		2008 Budget		2009 Budget
Revenues						
Taxes	\$	47,947,415	\$	48,001,149	\$	48,898,660
Intergovernmental Revenue		598,632		56,960		29,660
Charges for Services		1,123,127		1,009,000		1,049,000
Fines and Forfeitures		511,648		545,000		480,000
Investment Income		(412,723)		(300,000)		(200,000)
Miscellaneous Revenue		50,362		-		-
Other Financing Sources		1,832,366		2,382,504		1,000,000
Total		51,650,827		51,694,613		51,257,320
Transfers In		2,319,748		2,319,750		2,819,750
Total Revenues		53,970,575		54,014,363	\$	54,077,070
Expenditures						
Personal Services & Employee Benefits	\$	32,228,963	\$	33,717,780	\$	35,496,740
Purchased/Contracted Services	Ψ	847,695	Ψ	1,052,800	Ψ	828,300
Supplies		8,552,114		10,608,465		9,637,810
Capital Outlay		2,086,833		24,660		-
Interfund/Interdepartmental		6,543,829		6,966,730		7,050,550
Cost Reimbursement		(990,514)		(1,011,540)		(1,010,200)
Non-Departmental				(53,752)		(25,000)
Total		49,268,920		51,305,143	_	51,978,200
Transfers Out		2,491,879	-	2,709,220		2,098,870
Total Expenditures	\$	51,760,799	_\$_	54,014,363	_\$_	54,077,070

AUGUSTA-RICHMOND COUNTY GENERAL FUND/LAW ENFORCEMENT OPERATING REVENUES BY REVENUE TYPE (DETAIL) 2009 BUDGET

	2007		2008	2009
Description	Actuals	_	Budget	Budget
Revenues				
Taxes				
Real Property Tax-Curr Year	\$ 7,823,164	\$	7,938,514	\$ 8,157,780
Timber Tax - Current Year	10,268		3,320	2,540
Early Payment Discount	(57,101)		(54,000)	(56,640)
Motor Vehicles - Current Year	787,963		650,840	661,440
Mobile Homes - Current Year	40,895		57,350	48,960
Rail Road Equipment-Current Yr	4,185		510	250
Real Estate Transfer	334,656		280,000	220,000
Recording Intangible Tax	998,467		900,000	780,500
Electric Franchise Tax	12,618,440		13,006,560	13,700,000
Water Franchise Tax (In Lieu)	1,303,896		1,803,890	2,434,530
Gas Franchise Tax	826,888		830,000	830,000
Television Cable Franchise Tax	1,824,961		1,660,000	1,800,000
Telephone Franchise Tax	1,391,759		1,300,000	1,100,000
Other Franchise Tax	127,500		42,500	85,000
Local Option Sales & Use Tax	7,267,490		7,300,660	7,370,000
Alcoholic Beverage Excise Tax	2,017,188		2,200,000	2,100,000
Local Option Mixed Drink Tax	340,541		350,000	350,000
Penalties - Delinquent Taxes	874,813		800,000	850,000
Pen & Interest-FiFa	105,694		85,000	50,000
Total Taxes	38,641,667		39,155,144	40,484,360
Licenses And Permits				
Alcoholic Licenses - Beer	1,430,533		1,400,000	1,400,000
Location Permits	16,322		20,000	20,000
Late Tag Penalty	142,082		125,000	125,000
Total Licenses and Permits	1,588,937		1,545,000	1,545,000
Intergovernmental Revenues				
St GA Jud Council HB#182	110,000		110,000	110,000
Local Govt - Pmt in Lieu Tax	960,741		965,630	958,170
CDBG Grant Income-Neighborhood Enhancement	1,268		-	-
Total Intergovernmental Revenues	\$ 1,072,009	S	1,075,630	\$ 1,068,170

	2007	2008	2009	
Description	Actuals	Budget	Budget	
Services				
Court Costs, Fees & Charges	\$ 994,881	\$ 950,000	\$ 920,000	
Indigent Defense Reimbursement	421,535	400,000	400,000	
Ind Defense Application Fees	75,850	58,000	60,000	
Burke/Columbia County DA Reimb	728,219	625,000	810,400	
Burke Co Reimb Public Defender	135,198	100,000	120,000	
Columbia Co Public Defender	257,138	200,000	240,000	
Superior Ct-Circuit Burke Reimb		-	95,500	
Superior Ct-Circuit Columbia Co Reimb	-	_	450,350	
Reader Printer Fees	13,811	12,000	12,000	
Data Processing Fees	3,000	2,000	2,000	
Radio Rebanding Admin	_	-	7,500	
HP Maintenance Fees	-	-	10,000	
Motor Vehicle Tag Coll Fees	238,321	200,000	200,000	
Wildlife Tag Fees	2,617	2,500	2,500	
Lic & Insp Admin Allow-Recovery	41,556	46,630	46,630	
Code Enforcement-Code Enf Allocation-Recovery	49,176	55,600	62,700	
Ind Cost Allocation-Port Auth	8,748	8,970	9,200	
Ind Cost Allocation-5%	7,356	7,550	7,740	
Ind Cost Allocation - Recovery	1,500	1,540	1,580	
Ind Cost Allocation-Wireless Phase	1,692	1,740		
Ind Cost Allocation- E-911	· -	187,920		
Ind Cost Allocation-Inspection	24,768	25,390	26,030	
Ind Cost Allocation-HND	146,832	150,500	154,270	
Ind Cost Allocation-Urban Dev Action	7,704	7,900	8,100	
Ind Cost Allocation-Bd of Appeals	2,796	2,870	2,950	
Ind Cost Allocation-Urban SD	29,412	30,150	30,910	
Ind Cost Allocation-Capital Outlay	16,284	16,700	17,120	
Ind Cost Allocation-Law Enforce	4,163,916	4,268,020	4,374,730	
Ind Cost Allocations-Fire	552,444	566,260	580,420	
Ind Cost Allocation-Occupation	5,088	5,220	5,360	
Ind Cost Allocation-Street Lights	13,308	13,640	13,990	
Ind Cost Allocation - DDA Revenue Bond	4,548	4,670	4,790	
Ind Cost Allocation SPL-321	5,712	_	,	
Ind Cost Allocation SPL-322	46,656	47,820	49,020	
Ind Cost Allocation-SPL-323	42,756	43,830	44,930	
Ind Cost Allocation-SPL-324	472,356	484,170	496,280	
Ind Cost Allocation-SPL-326	8,844	9,070	9,300	
Ind Cost Allocation-SPL-327	10,368	10,630	10,900	
Ind Cost Allocation-Utilities	941,508	965,050	989,180	
Ind Cost Allocation-Utilities-507	3,948	4,050	4,150	

Description	2007 Actuals	2008 Budget	2009 Budget		
The second secon	0 2264	ф. 2.250	G:		
Ind Cost Allocation-Utilities-508	\$ 3,264	\$ 3,350	\$ -		
Ind Cost Allocation-Utilities-509	18,948	19,420	19,910		
Ind Cost Allocation-Utilities-510	11,304	11,600	11,890		
Ind Cost Allocation-W&S 2004 Bonds	4,980	5,110	5,240		
Ind Cost Allocation-Waste Mang	190,572	195,340	200,230		
Ind Cost Allocation-Solid Waste Recov	33,456	34,300	35,160		
Ind Cost Allocation-Wast Mgmt 04 Bond	4,164	4,270	4,380		
Ind Cost Allocation-Transit	164,352	168,470	172,690		
Ind Cost Allocation-Bush Field	196,896	201,820	206,870		
Ind Cost Allocation-Daniel Fld	8,640	8,860	9,090		
Ind Cost Allocation-Muni Golf	45,624	46,770	47,940		
Ind Cost Allocation-Risk Mgmt	56,100	57,510	58,950		
Ind Cost Allocation-616	5,628	5,770	5,920		
Ind Cost Allocation - Workers Comp	5,832	5,980	6,130		
Ind Cost Allocation -623	1,776	1,830	1,880		
Ind Cost Allocation - 626	108,168	110,880	113,660		
Election Qualifying Fees	18,029	18,000	18,000		
Sale of Maps & Publications	2,128	5,000	5,000		
Sale of Maps & Publications-IT	2.755	-	-		
Voter Lists and Labels	2,305	5,000	2,000		
Commissions on Tax Collections	2,176,076	2,060,000	2,200,000		
Motor Vehicle Title Fees	29,529	26,000	26,000		
Lapsed Motor Vehicle Ins Fees	72,720	75,000	65,000		
Coroner Reports	495	500	500		
Prisoner Housing Fees	1,493,196	1,500,000	1,500,000		
GA DOT RCCI Guard Reimbursement	-	-	80,000		
State Road Maintenance	71,396	47,600	47,600		
Demolition Fees	10,672	20,000	15,000		
Animal Control & Shelter Fees	64,576	50,000	50,000		
Rabies Certificate Fees	11,115	15,000	15,000		
Sterilization Fees	44,420	50,000	40,000		
Public Room Rental-Radison	27,559	25,000	25,000		
Cemeteries	35,688	30,000	30,000		
Returned Check Fee	23,988	2,000	10,000		
RCCI-Inmate Medical Fees/Disciplinary Fees	3,516	-	2,750		
RCCI-Inmate Store	53,372	92,000	87,560		
Utility Cut Repairs	77,287	50,000	50,000		
Human Relations Commission-HRC-EEOC-Contract	73,282	68,000			
Total Charges for Services	\$ 14,633,654	\$ 14,535,770	\$ 15,449,880		

Description		2007 Actuals		2008 Budget		2009 Budget	
Recreation							
Special Activities-Program Fees	\$	10,474	\$	16,000	\$	14,000	
Youth Program-Program Fees		137,392		178,440		140,000	
Adult Programs-Program Fees		101,661		90,000		75,000	
Program Fees-Aquatics		7,585		10,000		17,000	
Henry Brigham Comm Cent-Program Fees/Rents		50,682		62,000		60,000	
Bernie Ward Comm Cent-Program Fees/Rents		36,859		54,550		40,000	
Sand Hills Program Fees/Rents		9,979		8,300		9,000	
Blythe Park-Program Fees/Rents		29,823		35,050		36,000	
Doughty Park-Program Fees/Rents		575		4,200		1,000	
Dyess Park-Program Fees		1,751		4,200		2,000	
Four-H Camp-Program Fees		550		-		-	
Garrett Comm-Program Fees /Rents		54,870		46,780		50,000	
Hephzibah/Carroll Park-Program Fees/Rents		22,879		23,500		23,500	
McBean Park-Program Fees/Rents		49,249		50,400		52,000	
McDuffie Woods Park-Program Fees		17,961		23,000		_	
May Park Comm Cent-Program Fees/Rents		11,757		15,500		15,500	
Minnick Park-Program Fees/Rents		6,920		6,300		6,300	
Carrie J. Mays-Program Fees/Rents		11,419		11,700		17,000	
Warren Road Comm Cent-Program Fees/Rents		74,231		79,580		82,000	
Merry Street Ceramics-Program Fees		170		-		-	
Henry Brigham-Ceremics		1,240		3,400		5,000	
Sand Hills Nutrition Center		-		1,000		-	
Other Concessions-Program Fees		27,374		25,000		25,000	
Henry Brigham Swim Center-Program Fees		21,578		22,000		25,000	
Newman Tennis		219,608		246,000		246,000	
Augusta Aquatics Cent-Program Fees		180,855		132,000		150,000	
Diamond Lakes Reg Park-Program Fees		15,195		10,000		12,000	
Diamond Lakes Comm. Ctr/Rents		141,020		165,000		165,000	
The "Boathouse" Comm Cent-Program Fees/Rents		50,757		42,000		45,000	
Julian Smith Casino-Program Fees/Rents		70,772		52,000		54,000	
Julian Smith BBQ Pit-Program Fees/Rents		25,925		23,200		25,000	
Gracewood Rents & Royalties		11,720		9,300		11,000	
Sue Reynolds Center-Program Fees/Rents		3,912		3,200		4,000	
Old Government House Rents & Royalties		28,499		30,000		30,000	
Lake Olmstead Stadium-Rent & Royalties		25,000		25,000		25,000	
New Savannah Bluff Lock & Dam-Program Fees/Rents		14,690		14,000		14,000	
Skateboard Park		4,984		7,500		7,000	
Riverwalk		56,313		60,000		40,000	
Pendleton King Park/Rents		3,315		-,-00		3,000	
Total Recreation		1,539,544		1,590,100		1,526,300	
Charges For Services and Recreation	\$ 1	6,173,198	\$	16,125,870	\$	16,976,189	

Description	2007 Actuals	2008 Budget	2009 Budget
Fines And Forfeitures			
Superior	\$ 506,668	\$ 575,000	\$ 510,000
State	3,486,083	3,700,000	3,400,000
Magistrate	1,123,363	1,000,000	1,000,000
Juvenile	6,714	7,500	5,000
Probate Court	222,634	224,000	224,000
Drug treatment/education	122,919	120,000	120,000
DA Welfare Fraud Investigation	5,906	-	-
DA-Forfeiture of Assets	48,920	90,000	90,000
Total Fines And Forfeitures	5,523,207	5,716,500	5,349,000
Investment Income			
Interest revenues	2,394,418	1,650,000	1,000,000
Int Earned-Tax Commissioner	341,124	350,000	300,000
Int Earned-Clerk of Court	21,253	-	5,000
MCG-Gilbert Manor Redevelopment	-	-	250,000
Total Investment Income	2,756,795	2,000,000	1,555,000
Contributions And Donations			
Contributions & Donation (Animal Services)	_	6,000	10,000
Special Projects Contributions & Donation Rec	7,750	-	-
Donations Trees & Landscaping	21,315	6,400	_
Total Contributions And Donations	29,065	12,400	10,000
Miscellaneous Income			
Rents and royalties	252,800	15,000	265,000
Employer Pen Contr Forfeited	43,009	-	-
Miscellaneous Income	12,582	20,000	15,000
Tax Commissioner-Other Revenue	(1,846)	10,000	5,000
Total Miscellaneous Income	306,545	45,000	285,000
Total General Fund Revenue (101)	\$ 66,091,423	\$ 65,675,544	\$ 67,272,710

Description 2007 Actuals		2008 Budget	2009 Budget
Transfers			
Op Tsf fr, Law Enforcement	\$ 2,124,336	\$ 2,369,220	\$ 1,758,870
Op Tsf fr, Neighborhood	-	12,670	-
Op Tsfr fr., Occupation Tax	-	1,556,280	1,466,140
Op Tsfr fr., Water & Sewerage		-	35,650
Op Tsfr fr., Waste Management	-	-	125,000
Op Tsfr fr., Debt Service	2,913	-	-
Op Tsfr fr., Workers Compensation	58,182	-	
Total Transfers	2,185,431	3,938,170	3,385,660
Other			
Property Sale	30,686	50,000	-
Lawsuit Settlement	940	_	-
Capital Lease Proceeds	196,038	-	-
Encumbrance Carry Forwards	-	22,407	_
Capital Project Carry Forwards	-	264,360	-
Fund Balance Appropriations	-	12,830,000	-
Total Other	227,664	13,166,767	-
Total General Fund (101)	\$ 68,504,518	\$ 82,780,481	\$ 70,658,370

Description	2007 Actuals	2008 Budget	2009 Budget	
Revenues				
Taxes				
Real Property Tax-Curr Year	\$ 24,773,352	\$ 25,138,709	\$ 25,832,980	
Timber Tax-Current Year	32,516	10,500	8,050	
Early Payment Discount	(180,821)	(171,000)	(179,360)	
Property Tax Increase	-	-	-	
Motor Vehicles-Current Year	2,495,217	2,060.970	2,094,560	
Mobile Homes-Current Year	129,502	181,590	155,050	
Railroad Equipmetn-Current Year	13,253	1,590	800	
Local Option Sales & Use Tax	20,684,396	20,778,790	20,986,580	
Total Taxes	47,947,415	48,001,149	48,898,660	
Intergovernmental Revenue				
Fed Op Grant-Catergory-Direct	48,177	42,720	-	
Local Govt Grants	-	14,240	29,660	
GEMA-Homeland Security Grant	213,097	-	-	
GEMA-Homeland Security Grant Infrastructure	205,977	-	-	
BJA Earmark Grant-Operating-Noncategory	107,777			
BZPP Grant-Operating-Noncategory	23,605		-	
Total Intergovernmental Revenue	598,633	56,960	29,660	
Charges for Services				
Bail Bond Administration Fees	565	-	_	
Sheriff Fees - Criminal Bonds	50,772	45,000	45,000	
Sheriff Fines & Fees	143,758	125,000	140,000	
Printing & Duplicating Service Fees	171,263	160,000	160,000	
Telephone Comm-Jail	222,589	240,000	220,000	
Social Security Informant Fee	28,000	27,000	22,000	
False Alarms for Sheriff	-	-	150,000	
St Criminal Alien Assist Program	57,852	-	-	
Criminal Background Chencks	11,790	12,000	12,000	
Prisoner Reimb County Jail	436,538	400,000	300,000	
Total Charges for Services	1,123,127	1,009,000	1,049,000	
Fines & Forfeitures				
County Jail-Construction & Staffing	473,445	500,000	450,000	
Parking Violation	17,675	20,000	15,000	
Bond	20,528	25,000	15,000	
Total Fines & Forfeitures	511,648	545,000	480,000	
Investment Income				
Interest Revenues	(412,723)	(300,000)	(200,000)	
Total Investment Income	(412,723)	(300,000)	(200,000)	

		2007		2008		2009	
Description		Actuals		Budget		Budget	
Other Financing Sources							
Employer Pen Contr Forfeited	\$	41,334	\$	-	\$	-	
Miscellaneous Income		9,028		-		-	
Op Tsfr from Urban Services		2,319,748		2,319,750		2,319,750	
Op Tsfr from Sheriff Capital Outlay		-		-		500,000	
Property Sale		60,654		-		-	
Capital Leases-Proceeds		1,771,712		-		-	
Encumbrance CarryForwards		-		82,504		-	
Fund Balance Appropriations		_		2,300,000		1,000,000	
Total Other Financing Sources		4,202,476		4,702,254	_	3,819,750	
Total Law Enforcement (273)		53,970,576		54,014,363		54,077,070	
TOTAL GENERAL FUND/LAW ENFORCEMENT	\$_	122,475,094	_\$_	136,794,844	\$	124,735,440	

Department		2007 Actuals		2008 Budget		2009 Budget	
General Governmental	_		•				
Clerk of Commission	\$	201,378	\$	219,913	\$	229,835	
Mayor's Office		168,324		196,257		210,895	
County Administrator		331,172		1,215,996		552,820	
Commissioners		296,269		323,980		282,780	
Commission - Other		3,450		5,500		5,500	
Local Legislative Interests		1,068		6,440		4,085	
Promotion Account		5,672		40,350		19,880	
Board of Elections		360,992		402,217		386,100	
Election Expenses		230,401		669,850		183,970	
Finance - General		974,059		1,291,277		1,363,855	
Finance - Accounting		225,428		361,610		336,610	
Finance - Treasurer Emeritus		3,183		3,000		3,000	
License		487,699		555,797		564,285	
License & Inspection Administration		176,815		168,967		172,265	
Procurement		461,158		484,833		563,370	
Law		1,242,879		923,893		36,720	
ARC-Law Dept		367,098		592,918		975,760	
Magistrate-Law Dept		14,400		14,400		14,400	
Outside Counsel-Law		_		40,000		300,000	
Computer Management / GIS		3,998,549		4,892,413		4,794,490	
Human Resources		467,934		574,430		558,930	
Human Resources - Training		10,984		6,070		14,200	
Employee Functions		12,699		19,000		19,000	
Tax Commissioner		787,644		891,965		965,190	
Tag Office		879,167		889,458		932,400	
Delinquent Tax		292,017		297,435		395,580	
Del Tax Sales - Fees / Cost		(74,559)				-	
Tax Assessor		1,586,720		1,779,814		1,706,460	
Board of Appeals		1,700		5,598		7,050	
Board of Tax Assessors		44,726		49,630		64,470	
Citizens Service & Information		87,890		99,321		100,820	
ARC-Publication/Annual Report		15,400		14,890		5,000	
·		384,505		444,593			
Facilities Management - Administration						335,780	
Buildings and Grounds - Municipal Building		832,870		986,316		1,027,440	
Buildings and Grounds - JLEC		1,348,773		1,440,647		1,443,050	
Buildings and Grounds - Phinizy Road Det. Center		579,642		753,375		690,050	
Buildings and Grounds - Inhouse Projects		1,830		5,000		15,000	
Planning & Zoning		214,718		321,110		321,000	
Print Shop		262,941		225,218		223,250	
Carpenters Shop		714,253		889,591		859,340	
Records Retention	-	87,738	(2)	104,178		102,970	
Total General Governmental	<u>S</u>	18,089,586	\$	22,267,250	\$	26,787,600	

Department	2007 Actuals	2008 Budget	2009 Budget	
Judicial				
Superior Court	\$ 1,475,863	\$ 1,669,723	\$ 709,810	
Drug Court	-	102,250	-	
Circuit Budget	-	-	1,418,100	
Clerk of Superior Court	2,024,148	2,318,691	2,311,425	
District Attorney - Circuit	1,851,985	2,112,622	2,083,250	
DA - Forfeiture Acct Expense	48,920	90,000	90,000	
State Court - Judge	676,839	888,001	936,510	
State Court - Solicitor	1,407,795	1,603,065	1,658,090	
Civil Court - Chief Judge	227,709	236,441	238,250	
Civil Court - Presiding Judge	191,707	199,294	201,160	
Civil Court - Clerk	735,917	835,657	780,820	
Probate Judge	544,194	609,094	571,270	
Juvenile Court	368,638	407,397	642,200	
Juvenile Court - Citizens Review	36,000	37,503	37,250	
Public Defender - Superior Court	1,587,251	1,695,848	1,683,880	
Public Defender - State Court	1,149,329	1,171,410	1,156,660	
ICPDO - Independent Contractor	29,341	125,000	75,000	
Court Appointed Legal	115,007	100,000	75,000	
Civil Court - Marshal	1,464,625	1,398,150	1,408,430	
Jury Clerk	66,011	82,978	82,210	
Total Judicial	14,001,279	15,683,124	16,159,315	
Public Safety				
Drivers License Bureau	14,207	14,860	14,860	
Neighborhood Enhancement	120,116	136,560	122,530	
Security-Municipal Building	286,860	318,581	432,970	
RCCI	3,655,247	3,948,102	4,740,600	
RCCI Inmate Store	53,372	92,000	63,460	
RCCI-Sheriff Prisoners Program	632,572	732,677	-	
Emergency Medical Service	1,330,000	1,300,000	1,280,000	
Coroner	346,036	414,384	357,290	
Animal Services	922,935	1,100,614	1,124,880	
Emergency Management	43,024	93,398	75,790	
878 Engineer	8,590	8,590	8,580	
Total Public Safety	7,412,959	8,159,766	8,220,960	
Public Works				
PW - Administration	1,049,971	1,830,742	1,747,680	
PW - Roads and Walkways	2,516,566	3,150,867	2,860,580	
Litter Patrol	269,694	314,129	276,050	
PW - Truffic Engineer	1,420,127	1,921,243	2,038,040	
Riverwalk/Augusta Commons	72,585	208,498	224,940	
Eviction & Vacant Lot Clean Up	102,655	166,624	34,980	
Total Public Works	\$ 5,431,598	\$ 7,592,103	\$ 7,182,270	

		2007		2008	2009		
Department	Actuals			Budget		Budget	
Health And Welfare							
Board of Health - Public	\$	1,223,230	\$	1,223,230	\$	1,223,230	
Board of Health - Mental		9,270		9,270		9,270	
Project Access		450,000		450,000		405,000	
Hyde Park Medical Enhancement		8,280		50,000		-	
Community Medical Outreach		-		100,000		50,000	
Miracle Making Ministry-Ind Health		20,000		-		50,000	
Mosquito Control		170,770		220,770		170,770	
DFAC - Administration / Social		120,000		120,000		120,000	
Salvation Army Landfill Charges		7,154		7,400		-	
GADOT Landfill Fees		4,333		8,900		-	
DFAC - Child Abuse Shelter		30,000		30,000		30,000	
DFAC - Safe Homes		10,000		10,000		10,000	
Total Health And Welfare		2,053,037		2,229,570		2,068,270	
Recreation							
Rec. Admin.		1,195,936		1,277,449		1,471,340	
Rec. Shop		850,240		1,062,012		1,036,230	
Rec. Senior Adults		61,263		66,387		1,400	
Rec. Special Populations		10,477		11,870		11,880	
Rec. Special Activities		31,254		31,443		41,510	
Rec. Boxing		73,775		71,614		73,730	
Rec. Athletics		573,461		581,160		280,590	
Rec. Youth Programs		170,759		220,400		202,650	
Rec. Adult Programs		61,121		49,650		50,500	
Rec. Aquatics		137,229		117,260		86,650	
Rec. Henry H. Brigham Center		221,887		243,201		358,910	
Rcc. Bernie Ward		208,004		218,933		212,810	
Rec. Sand Hills		108,572		177,092		27,390	
Rec. Blythe Center		116,684		124,741		150,940	
Rec. Dougherty Park		8,168		12,281		12,200	
Rec. Dyess Park		18,999		22,486		23,290	
Rec. Eastview Park		9,812		12,231		13,130	
Rec - 4H Camp		225		400		400	
Rec Garrett Community Center		88,753		104,297		114,730	
Rec. Hephzibah Park		14,516		13,820		12,920	
Rec. Hickman Park		5,466		6,977		7,850	
Rec. Hyde Park		126		1,607		830	
Rec. Jamestown Park		7,631		8,285		8,640	
Rec. W. T. Johnson		25,628		29,508		31,030	
Julian Smith Park		11,513		12,030			
Rec. McBean Park		157,722		163,937		240,140	
Rec. Mcduffie Road		150,077		159,197		159,850	
		,		, , , , ,		, 57,050	

Rec. May Park Rec. Minnick Park Rec. Carrie J. Mays Comm Life Center Rec. Sue Reynolds Park Rec. Warren Rd	\$ 147,051 5,145 117,755 - 229,976	\$ 165,388 5,936 170,045	\$ 163,980 5,960
Rec. Minnick Park Rec. Carrie J. Mays Comm Life Center Rec. Sue Reynolds Park	\$ 5,145 117,755 - 229,976	\$ 5,936 170,045	\$
Rec. Carrie J. Mays Comm Life Center Rec. Sue Reynolds Park	117,755 - 229,976	170,045	5,960
Rec. Sue Reynolds Park	229,976		
•		050	249,420
Rec Warren Rd		950	-
Rec. Watter Ru	070	241,402	207,010
Rec - Merry Street Ceramics	879	1,663	1,570
Rec - Henry Brigham-Ceremics	823	1,500	4,500
Rec. Henry Brigham Senior Center	11,509	21,134	16,640
Rec. Nutrition Blythe	47,648	41,282	45,710
Rec. Nutrition McBean	49,108	44,974	47,270
Rec. Nutrition Carrie J. Mays	60,877	57,376	24,190
Rec. Nutrition Henry Brigham	52,686	55,679	80,550
Rec. Nutrition Sand Hills	54,066	47,424	167,330
Rec - Eisenhower Concessions	216	220	220
Rec. Concessions	15,795	17,350	17,000
Rec - Eisenhower Park	17,896	17,798	16,170
Rec. Wood Park	-	350	19,760
Rec. Wood Street Park	1,564	2,799	2,700
Rec. Misc. Parks	147,689	132,114	111,420
Rec. Henry Brigham Swim Center	98,209	158,319	134,290
Rec - Bernie Ward Swimming Pool	1,639	2,000	2,250
Rec - Jones Park Pool	1,835	1,750	2,250
Rec - Dyess Park Pool	1,217	1,750	2,250
Rec - Fleming Tennis Center	6,113	10,727	16,230
Rec - Newman Tennis Center	280,812	320,133	352,190
Rec. Augusta Aquatics Center	451,293	465,131	480,270
Rec - Fleming Sports Complex	1,395	3,170	2,720
Rec. West Aug. Soccer Complex	50,000	50,000	50,000
Rec. Diamond Lakes Regional Facility	279,991	304,943	312,010
Rec. Diamond Lakes Community Center	338,912	357,524	383,020
Rec. Diamond Lakes Tennis Complex	-	15,890	24,400
Rec. The Boathouse	79,628	82,391	40,760
Rec - Julian Smith Casino	23,716	30,490	22,710
BBQ Pit	25,618	36,720	33,820
Gracewood Center	6,205	19,140	9,720
Sue Reynolds Center	5,139	5,890	5,890
Fleming Activity Center	5,562	7,300	8,170
Old Government House	32,847	35,297	29,160
Rec. New Savannah Bluff Lock & Dam	75,128	95,935	87,440
Rec. Skateboard Park	2,797	4,400	4,700
Riverwalk	197,173	220,268	180,940
Rec. Approp Shiloh	10,690	10,690	10,690
Rec. Approp Berry	7,500	7,500	
Georgia Golf & Gardens	4,300	59,700	7,500
Total Recreation	 7,263,400	\$ 8,132,710	\$ 8,016,320

Department	2007 Actuals		2008 Budget		2009 Budget	
Culture						
Rec. Pendleton King Park	\$	100,854	\$	172,720	\$	180,640
Senior Citizens		49,000		49,000		49,000
Lucy Craft Laney		200,000		200,000		175,000
Augusta Richmond Cty Museum		208,524		206,250		175,000
James Brown Exhibit		-		75,000		-
Trees and Landscaping		1,144,268		1,362,067		910,955
Cemeteries		530,682		712,551		675,140
Historic Augusta		11,760		11,760		11,760
Ezekiel Harris House		50,000		62,000		62,000
Greater Augusta Arts Council		200,000		200,000		175,000
Sister City		2,000		-		-
AUG/RC Library		2,165,070		2,218,988		2,220,000
Total Culture		4,662,158		5,270,336		4,634,495
Housing & Development						
Extension Service		142,688		150,254		184,710
Natural Resources Conservation		52,101		62,815		63,270
Central SavRiver Land Trust		68,874		65,000		65,000
Forestry		40,401		44,933		46,000
USDA - ASCS		1,740		1,740		1,740
Code Enforcement		556,900		666,615		762,650
Augusta Tomorrow				95,000		-
Industrial Dev Forward Augusta		75,000		75,000		-
CSRA Planning & Dev.		107,350		107,350		151,270
Alliance for Fort Gordon		25,000		25,000		15,000
BioBusiness Center		90,000		-		-
MCG-Gilbert Manor Redevelopment				10,000,000		450,000
Land Bank Authority		150,000		150,000		150,000
DDA		-		50,000		-
Summer Youth Employment - Rec		64,361		67,180		50,000
Disadvantage Business Enterprise		127,602		140,497		140,530
Equal Opportunity		113,638		157,317		144,400
Human Relations		303,804		321,767		-
Total Housing And Development		1,919,459		12,180,468		2,224,570
TOTAL GENERAL FUND 101	\$	60,833,476	\$_	81,455,327	\$	69,293,800

		2007		2008		2009	
Department		Actuals	Budget			Budget	
Non Departmental							
Contingency	\$	-	\$	16,243	\$	559,330	
Workers Compensation		445,243		360,170		431,290	
Health Insurance				362,000		-	
FY 2008 Reductions		-		(425,622)		-	
S & W - Lapsed Salaries		-		(2,000,000)		(2,500,000)	
Risk Management Allocation		489,850		459,100		480,680	
Unemployment Compensation		18,856		54,300		50,000	
Pension Health Insurance		578,328		375,100		133,500	
1945 Pension Plan		220,377		250,000		197,000	
1998 DC Plan		110,114		75,000		-	
TOTAL NON-DEPARTMENTAL		1,862,768		(473,709)		(648,200)	
Operating Transfer Out							
Oper Trsf Out Zoning Appeals		11,304		11,300		11,300	
Oper Trst Out Building Inspection		-		9,511		-	
Oper Trsf Out Street Lights		500,000		567,810		750,000	
Oper Trsf Out Employee Health Benefits		139,272		-		-	
Oper Trsf Out G/F Grants		38,086		80,922		38,930	
Oper Trsf Out Municipal Golf Course		-		-		83,220	
Oper Trsf Out Augusta Public Transit System		2,109,320		1,129,320		1,129,320	
TOTAL OPERATING TRANSFER OUT		2,797,982		1,798,863		2,012,770	
GRAND TOTAL GENERAL FUND 101	\$	65,494,226	\$	82,780,481	\$	70,658,370	

Department		2007 Actuals		2008 Budget		2009 Budget	
Бератинен		Actuals		Dudget		Duuget	
Law Enforcement Fund							
Criminal Investigation	\$	4,314,607	\$	4,902,618	\$	4,975,610	
DARE Program		223,172		234,852		291,030	
Sheriff Narcotics Invest		1,272,938		1,437,633		1,402,130	
Records and Identification		1,124,744		1,265,548		1,324,280	
Sheriff Road Patrol		16,320,996		16,310,381		17,065,500	
Safety - Training Facilities		512,540		565,361		636,490	
Sheriff School Patrol		296,872		215,680		215,680	
Sheriff Admin.		2,364,781		2,579,487		2,677,690	
Uniform/Court Services		15,354		21,561		15,380	
Investigative / Fugitive		1,782,956		1,922,855		1,971,300	
4th Street Jail		7,838,893		9,297,224		9,354,320	
Phinizy Road Detention Facility		7,225,938		8,564,970		8,423,790	
JLEC Security		227,057		221,791		229,640	
Drug/Canine Grant		28,897		56,960		37,050	
DUI Contract		49,854		41,755		20,890	
Housing Contract		22,545		68,209		103,120	
2007 Homeland Grant		213,097		-		-	
Homeland/Infrastructure Grant		205,977		8,010		_	
Earmark Grant		74,846		-,		_	
BZPP Grant		23,605		-		_	
S & W - Lapsed Salaries		,		(2,000,000)		(2,000,000)	
Contingency		_		37,819		(2,000,000)	
IDC-GF Allocation		4,163,916		4,268,020		4,374,730	
Risk Management Allocation		926,366		983,100		816,690	
Health Insurance		,500,500		350,000		010,000	
FY - 2008 Reductions		_		(91,571)		_	
Pension Health Benefits-Health Insurance		38,970		42,880		42,880	
Oper Trsf Out-General Fund		2,124,336		2,369,220		1,758,870	
Oper Trsf Out-General Fund Oper Trsf Out-Emergency Telephone Response		246,241		340,000		340,000	
Oper Trsf Out - Health Benefits		121,302		570,000		340,000	
TOTAL LAW ENFORCEMENT FUND (273)		51,760,800		54,014,363		54,077,070	
TOTAL DATE ENFORCEMENT FUND (273)		51,700,000		34,014,303	_	34,0//,0/0	
mom I Grand I Walk I Wa		148 085 007		124 80 1 0 1 1		484 #8# 110	
TOTAL GENERAL FUND/LAW ENFORCEMENT	\$	117,255,026		136,794,844		124,735,440	

AUGUSTA, GEORGIA PORT AUTHORITY FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues	C	26.760	¢.	24.720	Φ	22.000
Miscellaneous Revenue	_\$	36,769	\$	34,728	\$	33,000
Transfers In		165,000		98,920		52,830
Total Revenues		201,769	\$	133,648	\$	85,830
Expenditures						
Personal Services & Employee Benefits	\$	6,833	\$	15,306	\$	13,700
Purchased/Contracted Services		21,292		19,420		15,620
Supplies		38,370		32,867		37,310
Capital Outlay		6,683		8,145		10,000
Interfund/Interdepartmental		8,748		8,970		9,200
Debt Service	_	117,278		48,940	-	
Total Expenditures	\$	199,204	\$	133,648	\$	85,830

AUGUSTA, GEORGIA BRYNE JAG GRANT 05/06 FUND FISCAL YEAR 2009

	2007 2008 Actuals Budget			2009 Budget		
Revenues Lutergayermental Payanua	¢	77 026	œ.	240.690	r.	002 000
Intergovernmental Revenue Investment Income	\$	73,836 (2,668)	\$	349,680	\$	983,980
Total Revenues	\$	71,168		349,680	\$	983,980
Expenditures						
Purchased/Contracted Services	\$	7,500	\$	-	\$	-
Supplies		66,336		349,680		983,980
Total Expenditures	\$	73,836	\$	349,680	\$	983,980

AUGUSTA, GEORGIA DRUG COURT FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget	1	2009 Budget
Revenues Fines and Forfeitures	\$		\$	\$	81,780
Total Revenues	\$		\$ -	\$	81,780
Expenditures Other Costs	\$	-	\$ -	\$	81,780
Total Expenditures	<u></u>		<u> </u>	\$	81,780

AUGUSTA, GEORGIA 5% CRIME VICTIM'S ASST PROGRAM FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues	•	221 221	•	222.500	Φ.	202.500
Fines and Forfeitures	\$	331,224	\$	332,500	\$	302,500
Investment Income Miscellaneous Revenue		10,281 381		5,000		5,000
Other Financing Sources		201		2,776		55,800
Other I manering dedirect				2,770	-	33,000
Total Revenues	\$	341,886	\$	340,276		363,300
Expenditures						
Personal Services & Employee Benefits	\$	224,889	\$	274,196	\$	309,970
Purchased/Contracted Services		18,812		26,049		25,080
Supplies		6,767		18,161		11,600
Interfund/Interdepartmental		10,897		16,350		16,650
Other Costs		20,000		-		-
Non-Departmental		-	_	5,520	-	
Total Expenditures	\$	281,365	\$	340,276	\$	363,300

AUGUSTA, GEORGIA SUPPLEMENTAL JUVENILE SERVICES FUND FISCAL YEAR 2009

	 2007 Actuals		2008 Budget		2009 Budget	
Revenues Charges for Services Investment Income	\$ 17,750 2,124	\$	34,500	\$	22,800	
Total Revenues	\$ 19,874	\$	34,500	\$	22,800	
Expenditures Purchased/Contracted Services Supplies Interfund/Interdepartmental Non-Departmental	\$ 576 5,568 1,500	\$	75 19,925 1,540 12,960	\$	21,220	
Total Expenditures	\$ 7,644	\$	34,500	\$	22,800	

AUGUSTA, GEORGIA FEDERAL DRUG FORFEITURES FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Fines and Forfeitures Investment Income Other Financing Sources	\$	793,106 36,191	\$	800,000 - 61,915	\$	600,000
Total Revenues	\$	829,297	_\$	861,915	\$	600,000
Expenditures Purchased/Contracted Services Supplies Capital Outlay	\$	35,567 667,782 60,673	\$	17,222 690,278 154,415	\$	600,000
Total Expenditures	\$	764,022	\$	861,915	\$	600,000

AUGUSTA, GEORGIA STATE DRUG FORFEITURES FUND FISCAL YEAR 2009

	 2007 Actuals	2008 Budget		2009 Budget	
Revenues Fines and Forfeitures Investment Income Other Financing Sources	\$ 149,566 52,446	\$	800,000	\$	800,000
Total Revenues	\$ 202,012	\$	800,150	\$	800,000
Expenditures Purchased/Contracted Services Supplies Capital Outlay	\$ 195 81,325 <u>47,364</u>	\$	3,755 573,102 223,293	\$	4,725 788,155 <u>7,120</u>
Total Expenditures	\$ 128,884	\$	800,150	\$	800,000

AUGUSTA, GEORGIA K-9 FORFEITURES FUND FISCAL YEAR 2009

					2009 Budget	
Revenues Fines and Forfeitures Investment Income	\$	433 815	\$	30,000	\$	20,000
Total Revenues	\$	1,248	\$	30,000	<u>s</u>	20,000
Expenditures Supplies	S		\$	30,000	\$	20,000
Total Expenditures	S		\$	30,000	\$	20,000

AUGUSTA, GEORGIA WIRELESS PHASE FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 <u>B</u> udget	
Revenues Charges for Services Investment Income	\$	586,659 36,106	\$	446,280 9,000	S	444,540 9,000
Total Revenues	\$	622,766	\$	455,280	\$	453,540
Expenditures Purchased/Contracted Services Supplies	\$	265,936 16,380	\$	453,540	\$	453,540
Interfund/Interdepartmental Total		1,692 284,008		1,740 455,280		453,540
Transfers Out		399,500				
Total Expenditures	_\$	683,508	\$	455,280	_\$	453,540

AUGUSTA, GEORGIA EMERGENCY TELEPHONE SYSTEM FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget			2009 Budget
Revenues Charges for Services Investment Income Miscellaneous Revenue Other Financing Sources		3,039,669 28,419 10,275	\$	3,196,805 5,000 - 98,450	\$	2,928,180 8,000 - 374,650
Total		3,078,363		3,300,255		3,310,830
Transfers In		645,741		340,000		340,000
Total Revenues	\$	3,724,104	\$	3,640,255	\$	3,650,830
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental	\$	2,381,163 732,223 133,570 149,009 7,340	\$	2,515,638 423,654 168,453 82,000 450,510	\$	2,628,830 914,200 107,800
Total		3,403,305		3,640,255		3,650,830
Transfers Out		33,985				
Total Expenditures	\$	3,437,290	\$	3,640,255	_\$_	3,650,830

AUGUSTA, GEORGIA BUILDING INSPECTIONS FUND FISCAL YEAR 2009

	_	2007 Actuals	2008 Budget		2009 Budget	
Revenues Licenses And Permits Investment Income Other Financing Sources	\$	950,913 50,961	\$	989,650 6,619 151,871	\$ 950,000 8,000 136,750	
Total		1,001,874		1,148,140	 1,094,750	
Transfers In		-		9,511		
Total Revenues	\$	1,001,874	\$	1,157,651	\$ 1,094,750	
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental	\$	664,373 91,274 6,811 21,029 116,287	\$	735,753 107,031 60,921 125,876 128,070	\$ 796,670 40,090 50,300 - 207,690	
Total Expenditures	\$	899,774	\$	1,157,651	\$ 1,094,750	

AUGUSTA, GEORGIA GENERAL FUND GRANTS FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget
Revenues					
Intergovernmental Revenue	\$	1,069,211	\$ 3,412,911	\$	2,299,890
Charges for Services		17,143	12,000		12,000
Investment Income		27	-		-
Contributions and Donations		8,122	1,020		-
Miscellaneous Revenue		882	 		
Total		1,095,385	 3,425,931		2,311,890
Transfers In		38,086	 348,112		252,680
Total Revenues	<u>S</u>	1,133,471	 3,774,043		2,564,570
Expenditures					
Personal Services & Employee Benefits	\$	243,178	\$ 226,890	\$	137,140
Purchased/Contracted Services		326,061	1,577,518		1,151,910
Supplies		438,881	453,635		396,160
Capital Outlay		122,550	1,500,000		879,360
Other Costs		25,004	 16,000	_	
Total Expenditures	\$	1,155,674	\$ 3,774,043	\$	2,564,570

AUGUSTA, GEORGIA HOUSING & COMMUNITY DEVELOPMENT FUND FISCAL YEAR 2009

		2007 2008 Actuals Budget		2009 Budget	
Revenues Intergovernmental Revenue	\$	4,594,782	\$	7,633,950	\$ 9,036,250
Investment Income Miscellaneous Revenue		(21,645) 42 <u>0</u> ,054	Miller	557,000	 1,146,580
Total		4,993,191		8,190,950	10,182,830
Transfers In		1.029,433		666,669	470,770
Total Revenues	\$	6,022,624		8,857,619	 10,653,600
Expenditures					
Personal Services & Employee Benefits	S	801,431	\$	940,419	\$ 1,024,104
Purchased/Contracted Services		4,617,686		6,484,305	9,423,796
Supplies		43,447		67,178	46,960
Interfund/Interdepartmental		152,266		155,120	158,740
Debt Service		2,589,428		-	-
Non-Departmental		223,245		1,210,597	
Total Expenditures	\$	8,427,502	\$	8,857,619	\$ 10,653,600

AUGUSTA, GEORGIA URBAN DEVELOPMENT ACTION GRANT FUND FISCAL YEAR 2009

	A	2007 Actuals			2009 Budget	
Revenues Investment Income	\$	11,182	\$	12,550	\$	8,000
Miscellaneous Revenue Other Financing Sources		149 		35,550		38,400
Total		11,331		48,100		46,400
Transfers In		-		50,153		
Total Revenues	\$	11,331	\$	98,253		46,400
Expenditures						
Purchased/Contracted Services	\$	3,329 351	\$	55,792 6,461	\$	2,200 8,000
Supplies Interfund/Interdepartmental		7,704		7,900		8,100
Other Costs	-	82,700		28,100		28,100
Total Expenditures	\$	94,084	\$	98,253	\$	46,400

AUGUSTA, GEORGIA APPEALS BOARD FUND FISCAL YEAR 2009

	2007 Actuals		2008 Sudget	2009 Budget	
Revenues Licenses And Permits Other Financing Sources	\$	12,350	\$ 12,000 4,630	\$	12,000 5,310
Total		12,350	 16,630		17,310
Transfers In		11,304	 11,300		11,300_
Total Revenues	\$	23,654	\$ 27,930	\$	28,610
Expenditures Purchased/Contracted Services Supplies Interfund/Interdepartmental	\$	23,849 - 2,796	\$ 24,460 600 2,870	\$	25,060 600 2,950
Total Expenditures	\$	26,645	\$ 27,930	\$	28,610

AUGUSTA, GEORGIA NPDES PERMT FEES FUND FISCAL YEAR 2009

	2007 Actuals		1	2008 Budget	2009 Budget	
Revenues Licenses And Permits	\$	32,725	\$	30,000	\$	30,000
Investment Income	Ф	4,535	Ф	2,000	Ф	1,370
Other Financing Sources				21,800		
Total Revenues	\$	37,260	\$	53,800	\$	31,370
Expenditures						
Personal Services & Employee Benefits	\$	18,132	\$	-	\$	-
Purchased/Contracted Services		125		16,000		16,000
Supplies		-		16,000		15,370
Capital Outlay		-		21,800		-
Interfund/Interdepartmental		142				
Total Expenditures	\$	18,399	\$	53,800	\$	31,370

AUGUSTA, GEORGIA URBAN SERVICES DISTRICT FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		 2009 Budget
Revenues Taxes Use of money and property	\$	16,506,064 320,515	\$	16,347,195 285,000	\$ 16,719,570 345,000
Investment Income		217,294	_	55,000	 65,000
Total		17,043,873		16,687,195	 17,129,570
Transfers In	-	273,438		<u> </u>	
Total Revenues	\$	17,317,311	\$	16,687,195	 17,129,570
Expenditures					
Personal Services & Employee Benefits Purchased/Contracted Services	\$	115,677 217,352	\$	163,064 261,156	\$ 136,340 287,200
Supplies Interfund/Interdepartmental		26,818 105,434		40,104 89,440	36,370 83,850
Other Costs Non-Departmental		103,434		355,510 54,792	343,300 1,350
Total		465,281		964,066	 888,410
Transfers Out		15,527,209		15,723,129	16,241,160
Total Expenditures	_\$_	15,992,490	\$	16,687,195	\$ 17,129,570

AUGUSTA, GEORGIA CAPITAL OUTLAY FUND FISCAL YEAR 2009

	2007 Actuals	2008 Budget	2009 Budget
Revenues Taxes Intergovernmental Revenue Contributions and Donations	\$ 3,566,1 546,3	84 173,210 - 2,800	\$ 3,626,620
Miscellaneous Revenue Other Financing Sources	15,1 6,5		55,830
Total	4,134,2	10,020,522	3,682,450
Transfers In	1,740,0	000_	
Total Revenues	\$ 5,874,2	\$ 10,020,522	\$ 3,682,450
Expenditures			
Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Other Costs Debt Service	\$ 69,7 482,9 1,582,5 16,2 97,5 53,9	275 2,973,176 371 3,626,097 884 16,700 300 347,760 402 412,647	\$ 55,530 300 - 17,120 - 1,995,790
Non-Departmental Total	2,303,0	- <u>229,137</u> 001 8,376,680	2,354,800
Transfers Out	1,671,9		1,327,650
Total Expenditures	\$ 3,974,9	\$ 10,020,522	\$ 3,682,450

AUGUSTA, GEORGIA FIRE PROTECTION FUND FISCAL YEAR 2009

		2007 Actuals		2008 Budget	_	2009 Budget		
Revenues								
Taxes	\$	15,691,737	\$	16,168,368	\$	16,525,640		
Intergovernmental Revenue		180,243		-		-		
Charges for Services		113,971		125,700		127,000		
Investment Income		468,374		375,000		340,000		
Miscellaneous Revenue		76,464		50,375		-		
Other Financing Sources		5,500		2,714,352				
Total		16,536,289	_	19,433,795		16,992,640		
Transfers In		6,340,085		4,960,000		4,960,000		
Total Revenues	\$	22,876,374	\$	24,393,795	\$	21,952,640		
Expenditures								
Personal Services & Employee Benefits	\$	16,941,590	\$	18,115,330	\$	17,756,230		
Purchased/Contracted Services		391,370		606,823		541,740		
Supplies		1,134,011		2,254,371		1,441,430		
Capital Outlay		143,476		1,960,225		741,670		
Interfund/Interdepartmental		1,541,029		1,399,051		1,471,570		
Non-Departmental				57,995				
Total		20,151,476		24,393,795		21,952,640		
Transfers Out		78,704		-				
Total Expenditures	\$	20,230,180	\$	24,393,795	\$	21,952,640		

AUGUSTA, GEORGIA OCCUPATION TAX FUND FISCAL YEAR 2009

	2007		2008		2009
	A	ctuals	Budget		Budget
Revenues					
Taxes					
Licenses And Permits		2,305,262	2,500,000		2,450,000
Investment Income		78,123	60,000		20,000
Miscellaneous Revenue		1,788	1,500		1,500
Total Revenues	\$	2,385,173	\$ 2,561,500	_\$_	2,471,500
Expenditures					
Interfund/Interdepartmental	\$	5,088	 5,220	\$	5,360
Transfers Out		2,380,085	 2,556,280		2,466,140
Total Expenditures	_\$	2,385,173	\$ 2,561,500	_\$_	2,471,500

AUGUSTA, GEORGIA STREET LIGHTS FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		 2009 Budget
Revenues Use of money and property Charges for Services Investment Income	\$	1,308,561 (30,835)	\$	1,827,466	\$ 1,827,520
Total	epera.	1,277,726		1,827,466	 1,827,520
Transfers In		2,141,000		2,096,530	2,680,000
Total Revenues	\$	3,418,726	\$	3,923,996	\$ 4,507,520
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Cost Reimbursement Non-Departmental	\$	180,163 13,075 3,050,580 97,299 26,499 (3,925)	\$	205,684 16,055 3,572,887 96,300 33,070	\$ 208,730 21,690 3,927,810 100,000 39,150 - 210,140
Total Expenditures	<u></u>	3,363,691	\$	3,923,996	\$ 4,507,520

AUGUSTA, GEORGIA DOWNTOWN DEVELOPMENT AUTHORITY FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Taxes Investment Income	\$	479,518 (27,049)	\$	460,000 (15,000)	\$	488,310 (18,000)
Total		452,469		445,000		470,310
Transfers In		347,080		338,980		339,000
Total Revenues	\$	799,549	\$	783,980	\$	809,310
Expenditures Interfund/Interdepartmental Other Costs Debt Service Non-Departmental	\$	4,548 154,790 628,440	\$	4,670 154,790 623,600 920	\$	4,790 181,090 623,430
Total Expenditures	\$_	787,778	\$	783,980	\$_	809,310

AUGUSTA, GEORGIA SHERIFF'S DEPT CAPITAL OUTLAY FUND FISCAL YEAR 2009

	2007 2008 Actuals Budget		2009 Budget		
Revenues Charges for Services Investment Income Other Financing Sources	\$	580,934 34,387	\$ 600,000	\$	500,000
Total Revenues	<u>S</u>	615,321	 600,000	\$	1,100,000
Expenditures Purchased/Contracted Services Supplies Capital Outlay	\$	299,960 122,019	\$ 12,260 423,980 163,760	\$	600,000
Total		421,979	 600,000		600,000
Transfers Out		<u>-</u>	 		500,000
Total Expenditures	\$	421,979	\$ 600,000	\$	1,100,000

AUGUSTA, GEORGIA PROMOTION RICHMOND COUNTY FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Taxes	\$	4,420,563	_\$_	4,390,000	\$	4,390,000
Total Revenues	\$	4,420,563	\$	4,390,000	\$	4,390,000
Expenditures Other Costs	\$	4,420,563	\$	4,390,000	_\$_	4,390,000
Total Expenditures	\$_	4,420,563	\$	4,390,000	_\$_	4,390,000

AUGUSTA, GEORGIA TRANSPORTATION AND TOURISM FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget
Revenues Charges for Services	\$	- \$	400,300	_\$	915,200
Total Revenues	\$		400,300		915,200
Expenditures Purchased/Contracted Services	\$	- \$	-	\$	565,200
Transfers Out			400,300		350,000
Total Expenditures	\$	\$	400,300	\$_	915,200

AUGUSTA, GEORGIA SPECIAL 1% SALES TAX, PHASE TWO FUND FISCAL YEAR 2009

	2007 Actuals			2008 Budget		2009 Budget
Revenues Intergovernmental Revenue Investment Income Other Financing Sources	\$	3,487 409,487	\$	101,000 6,352,853	\$	100,000 5,979,020
Total Revenues	\$	412,974	_\$	6,453,853	\$	6,079,020
Expenditures Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Non-Departmental	\$	27,027 6,131 670,588 46,656 500	\$	505,090 320 2,680,488 47,820 3,220,135	\$	425,000 - 2,405,000 49,020 3,200,000
Total		750,902		6,453,853		6,079,020
Transfers Out		2,000,000				
Total Expenditures	\$	2,750,902	\$	6,453,853	\$	6,079,020

AUGUSTA, GEORGIA SPECIAL 1% SALES TAX, PHASE THREE FUND FISCAL YEAR 2009

	 2007 2008 Actuals Budget						2009 Budget
Revenues Intergovernmental Revenue Investment Income Other Financing Sources	\$ 147,146 2,193,849	\$	1,037,860 1,200,000 40,691,008	\$	850,000 650,000 32,455,230		
Total Revenues	\$ 2,340,995		42,928,868	\$	33,955,230		
Expenditures Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Other Costs Non-Departmental	\$ 1,197,241 57,799 1,938,132 42,756 443,505	\$	2,878,643 456,670 31,166,965 43,830 50,728 8,332,032	\$	1,907,700 399,600 23,163,700 44,930 39,300 8,400,000		
Total Expenditures	\$ 3,679,433	\$	42,928,868	\$	33,955,230		

AUGUSTA, GEORGIA SPLOST PHASE FOUR FUND FISCAL YEAR 2009

	2007 Actuals E		2009 Bud get
Revenues Intergovernmental Revenue Investment Income Miscellaneous Revenue Other Financing Sources	\$ 3,907,573 4,731,852 3,826 150	\$ 500,000 3,000,000 - 82,899,146	\$ - 1,500,000 - 73,303,770
Total	8,643,401	86,399,146	74,803,770
Transfers In	3,477,345		
Total Revenues	\$ 12,120,746	\$ 86,399,146	\$ 74,803,770
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Other Costs Non-Departmental Total	\$ 941,175 3,336,218 441,278 10,410,166 968,400 923,724	\$ 1,074,300 17,232,123 812,521 27,604,289 1,172,380 1,412,550 37,090,983	\$ 1,262,030 6,045,240 649,160 12,506,650 1,126,680 735,000 52,479,010
Transfers Out	8,985		
Total Expenditures	\$ 17,029,946	\$ 86,399,146	\$ 74,803,770

AUGUSTA, GEORGIA SPLOST PHASE FIVE FUND FISCAL YEAR 2009

		2007 2008 Actuals Budget		2009 Budget		
Revenues						
Taxes	\$	37,584,639	\$	32,000,000	\$	32,000,000
Investment Income		3,247,522		_		2,200,000
Other Financing Sources		-		68,598,515		77,081,375
Total Revenues	\$	40,832,161	\$	100,598,515	\$	111,281,375
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental	\$	538,098 2,023,909 59,802 934,691 8,018	\$	838,181 7,113,351 1,054,295 65,752,949 1,000	\$	798,605 5,089,000 914,300 34,440,500 9,920
Other Costs		4,758,666		2,148,684		200,000
Debt Service		57,000		57,000		57,000
Non-Departmental				13,917,055		60,065,000
Total		8,380,184		90,882,515		101,574,325
Transfers Out		9,727,390		9,716,000		9,707,050
Total Expenditures	\$_	18,107,574	\$	100,598,515	\$	111,281,375

AUGUSTA, GEORGIA URBAN SPLOST, PHASE TWO FUND FISCAL YEAR 2009

	 2007 2008 Actuals Budget		2009 Budget		
Revenues Intergovernmental Revenue Investment Income Other Financing Sources	\$ 31,462	\$	23,000 628,870	\$	9,000 6,000 333,300
Total Revenues	\$ 31,462	_\$	651,870	\$	348,300
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Non-Departmental	\$ 12,517 5,500 8,844	\$	250,000 52,800 9,070 340,000	\$	30,000 39,000 9,300 270,000
Total Expenditures	\$ 26,861	\$	651,870	\$	348,300

AUGUSTA, GEORGIA URBAN SPLOST, PHASE THREE FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget
Revenues Investment Income Other Financing Sources	\$ 163,317	\$	120,000 3,207,350	\$	50,000 2,486,900
Total Revenues	\$ 163,317	\$	3,327,350	\$	2,536,900
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Non-Departmental	\$ 65,677	\$	166,050 941,000 10,630 2,209,670	\$	111,760 418,000 10,900 1,996,240
Total Expenditures	\$ 76,045	_\$	3,327,350	\$	2,536,900

AUGUSTA, GEORGIA G/O SALES TAX BONDS 2006 FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		 2009 Budget
Revenues Investment Income	_\$	10,743	\$	550	\$
Transfers In		9,727,390		9,716,000	9,707,050
Total Revenues		9,738,133		9,716,550	\$ 9,707,050
Expenditures Debt Service	\$	9,727,939	_\$	9,716,550	\$ 9,707,050
Total Expenditures	\$	9,727,939	_\$_	9,716,550	\$ 9,707,050

AUGUSTA, GEORGIA WATER & SEWERAGE FUND FISCAL YEAR 2009

	2007 Actuals	2008 Budget	2009 Budget
Revenues Intergovernmental Revenue Charges for Services Ivestment Income Miscellaneous Revenue Other Financing Sources Total	\$ 67,562,632 2,904,393 1,031,724 18,264 71,517,013	\$ - 70,362,310 2,500,000 165,000 14,614,774 87,642,084	\$ 3,747,920 73,376,980 806,180 170,000 16,614,740 94,715,820
Transfers In	2,147,857		
Total Revenues	\$ 73,664,870	\$ 87,642,084	\$ 94,715,820
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Depreciation and Amortization Other Costs Debt Service Non-Departmental	\$ 11,430,480 10,177,071 5,706,266 - 3,961,706 13,086,218 757,191 228,998	\$ 14,530,464 11,073,260 8,342,665 6,179,325 4,661,220 780,000 872,250 40,000	\$ 14,589,970 12,008,240 9,684,620 4,420,800 5,361,280 14,939,000 780,000 872,250 2,066,630
Total	45,347,930	46,479,184	64,722,790
Transfers Out	40,768,126	41,162,900	29,993,030
Total Expenditures	\$ 86,116,056	\$ 87,642,084	\$ 94,715,820

AUGUSTA, GEORGIA WATER & SEWERAGE RENEWAL & EXTENSION FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Other Financing Sources	\$_		_\$_	34,430,887	\$	
Transfers In		7,419,710		13,621,070		4,975,800
Total Revenues	\$	7,419,710	\$	48,051,957	\$	4,975,800
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Non-Departmental	\$	331,801 (330,092) 3,948	\$	7,081,921 40,964,444 4,050 1,542	\$	2,139,150 4,150 2,832,500
Total Expenditures	\$	5,657	\$	48,051,957	_\$_	4,975,800

AUGUSTA, GEORGIA 1996 WATER & SEWERAGE BOND FUND FISCAL YEAR 2009

	 2007 Actuals	2008 Budget		2009 Budget	
Revenues Miscellaneous Revenue Other Financing Sources	\$ (4,592,629)	\$	10,000 419,640	\$ - -	
Total	 (4,592,629)		429,640	 	
Transfers In	 9,328,936		4,678,980	 	
Total Revenues	\$ 4,736,307	\$	5,108,620	\$ 	
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Debt Service	\$ 213,030 (213,030) 3,264 3,935,551	\$	213,030 - 3,350 4,892,240	\$ - - -	
Total Expenditures	\$ 3,938,815	\$	5,108,620	\$ 	

AUGUSTA, GEORGIA 2000 WATER & SEWERAGE BOND SERIES FUND FISCAL YEAR 2009

	 2007 Actuals	 2008 Budget		2009 Budget	
Revenues Investment Income Other Financing Sources	\$ 380,097	\$ 393,520 7,496,206	\$	21,410	
Total	 380,097	7,889,726		21,410	
Transfers In	 6,583,969	6,723,010	_	7,541,530	
Total Revenues	\$ 6,964,066	 14,612,736	\$	7,562,940	
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Debt Service Non-Departmental	\$ 705,324 (720,854) 18,948 5,308,792	\$ 856,155 6,640,051 19,420 6,830,400 266,710	\$	19,910 7,525,060 17,970	
Total Expenditures	\$ 5,312,210	\$ 14,612,736	\$	7,562,940	

AUGUSTA, GEORGIA WATER & SEWERAGE BOND 2002 SERIES FUND FISCAL YEAR 2009

	 2007 Actuals	2008 Budget			2009 Budget
Revenues Investment Income Other Financing Sources	\$ 1,078,774	\$	714,700 19, <u>5</u> 92,298	\$	57,860 1,393,190
Total	 1,078,774		20,306,998		1,451,050
Transfers In	 8,181,092		8,566,090	_	9,034,810
Total Revenues	\$ 9.259,866	\$	28,873,088		10,485,860
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Debt Service Non-Departmental	\$ 994,739 (998,849) 11,304 5,736,737	\$	3,918,747 15,673,552 11,600 8,660,290 608,900	\$	1,420,300 11,890 9,053,670
Total Expenditures	\$ 5,743,931	\$_	28,873,089	\$	10,485,860

AUGUSTA, GEORGIA W&S BOND 2004 SERIES FUND FISCAL YEAR 2009

		2007 Actuals	 2008 Budget		2009 Budget	
Revenues Charges for Services Investment Income Other Financing Sources	\$	3,966 6,726,139 201,031	\$ 3,261,120 102,781,657	\$	249,170 4,642,060	
Total		6,931,136	106,042,777		4,891,230	
Transfers In		6,969,533	 7,545,100		8,405,240	
Total Revenues		13,900,669	\$ 113,587,877	\$	13,296,470	
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Debt Service Non-Departmental	\$	4,650,321 (4,655,301) 4,980 8,866,327	\$ 3,497,111 99,083,506 5,110 8,400,000 2,602,150	\$	4,891,230 5,240 8,400,000	
Total Expenditures	_\$_	8,866,327	\$ 113,587,877	_\$_	13,296,470	

AUGUSTA, GEORGIA WASTE MANAGEMENT FUND FISCAL YEAR 2009

	_	2007 Actuals	 2008 Budget		2009 Budget	
Revenues						
Charges for Services	\$	11,971,300	\$ 11,721,525	\$	12,080,150	
Investment Income		1,186,395	-		-	
Miscellaneous Revenue		961	-		-	
Other Financing Sources		40,800	 21,032,438		-	
Total		13,199,456	 32,753,963	_	12,080,150	
Transfers In			 574,674			
Total Revenues		13,199,456	 33,328,637		12,080,150	
Expenditures						
Personal Services & Employee Benefits	\$	1,030,232	\$ 1,802,715	\$	1,538,330	
Purchased/Contracted Services		1,039,322	1,988,980		1,944,100	
Supplies		1,482,376	1,100,700		1,678,170	
Capital Outlay		1,246,810	23,907,668		2,497,680	
Interfund/Interdepartmental		798,972	1,055,940		773,350	
Depreciation and Amortization		571,869	-		650,000	
Other Costs		-	800		-	
Debt Service		879	-		245,140	
Non-Departmental		-	 830,240		640,860	
Total		6,170,460	30,687,043		9,967,630	
Transfers Out		1,867,303	 2,641,594		2,112,520	
Total Expenditures	\$	8,037,763	\$ 33,328,637	\$	12,080,150	

AUGUSTA, GEORGIA GARBAGE COLLECTION FUND FISCAL YEAR 2009

	2007 Actuals	2008 Budget	2009 Budget	
Revenues Charges for Services Investment Income Other Financing Sources	\$ 13,348,361 (157,035)	\$ 14,764,923 60,000	\$ 15,033,900 (50,000)	
Total	13,191,326	14,824,923	14,983,900	
Transfers In	2,925,208	2,925,210	3,084,800	
Total Revenues	\$ 16,116,534	\$ 17,750,133	\$ 18,068,700	
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Depreciation and Amortization Other Costs Non-Departmental	\$ 193,370 13,422,095 9,325 - 34,657 479,977	\$ 811,653 14,143,985 95,365 130,000 35,800 880,000 538,790 234,540	\$ 1,138,130 14,841,860 44,660 75,000 35,160 480,000 517,140 56,750	
Total	14,139,424	16,870,133	17,188,700	
Transfers Out		880,000	880,000	
Total Expenditures	\$ 14,139,424	\$ 17,750,133	\$ 18,068,700	

AUGUSTA, GEORGIA WASTE MANAGEMENT 2004 BONDS FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget			2009 Budget
Revenues Investment Income Other Financing Sources	\$	285,167 13,979	\$	9,872,381	\$	1,585,080
Total		299,146		9,872,381	_	1,585,080
Transfers In		1,618,504	_	1,820,250		1,822,350
Total Revenues		1,917,650		11,692,631	\$	3,407,430
Expenditures Purchased/Contracted Services Capital Outlay Interfund/Interdepartmental Depreciation and Amortization Debt Service	\$	4,164 406,019 282,594	\$	150,000 9,718,111 4,270 - 1,820,250	\$	1,200,000 4,380 380,000 1,823,050
Total Expenditures		692,777	\$	11,692,631	\$	3,407,430

AUGUSTA, GEORGIA TRANSIT FUND FISCAL YEAR 2009

		2007 Actuals		2008 Budget		2009 Budget	
Revenues Intergovernmental Revenue Charges for Services Investment Income Miscellaneous Revenue	\$	78,603 682,764 (3,853) 197,490	\$	1,171,460 890,282	\$	3,796,053 1,000,953 10,000	
Total		955,004		2,061,742		4,807,006	
Transfers In		3,734,324		3,970,445		4,146,450	
Total Revenues	\$	4,689,328	\$	6,032,187	\$	8,953,456	
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Depreciation and Amortization	\$	2,778,227 289,943 486,896 - 342,612 715,842	\$	3,361,942 444,163 949,877 1,250,520 511,685	\$	3,433,400 1,279,120 983,690 3,211,700 462,950 716,000	
Non-Departmental			_	(486,000)		(1,133,404)	
Total		4,613,520	_	6,032,187		8,953,456	
Transfers Out		8,985					
Total Expenditures	_\$	4,622,505	\$	6,032,187	\$	8,953,456	

AUGUSTA, GEORGIA AUGUSTA REGIONAL AIRPORT FUND FISCAL YEAR 2009

		2007 Actuals	_	2008 Budget	 2009 <u>B</u> udget	
Revenues Intergovernmental Revenue Charges for Services Investment Income Miscellaneous Revenue Other Financing Sources	\$	3,739,406 16,190,094 1,277,442 25,161 30,540	\$	4,820,090 19,846,746 989,700 - 56,952	\$ 2,120,090 24,499,890 755,000 11,000	
Total Revenues	\$	21,262,643	\$	25,713,488	 27,385,980	
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Capital Outlay Interfund/Interdepartmental Depreciation and Amortization Debt Service Non-Departmental	\$	3,630,424 1,222,341 8,180,535 1 214,452 1,523,817 35,632	\$	3,887,362 1,453,695 12,493,512 2,124,090 225,970 1,600,000 1,550,740 2,378,119	\$ 3,768,640 1,398,110 16,791,190 - 230,470 1,600,000 1,550,740 2,046,830	
Total	-	14,807,202		25,713,488	 27,385,980	
Transfers Out		326,840			 -	
Total Expenditures		15,134,042	\$	25,713,488	 27,385,980	

AUGUSTA, GEORGIA DANIEL FIELD AIRPORT FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget	2009 Budget
Revenues				
Intergovernmental Revenue	\$	20,000	\$ 800,000	\$ 165,000
Charges for Services		80,650	94,820	97,200
Investment Income		30,854	15,000	15,000
Contributions and Donations		500	-	-
Miscellaneous Revenue		105	14,480	323,540
Other Financing Sources		29,165	 	82,870
Total Revenues	\$	161,274	\$ 924,300	\$ 683,610
Expenditures				
Personal Services & Employee Benefits	\$	29,584	\$ 33,810	\$ 52,160
Purchased/Contracted Services		37,252	114,270	55,590
Supplies		17,500	18,050	21,360
Capital Outlay		-	749,310	452,850
Interfund/Interdepartmental		10,320	8,860	9,090
Depreciation and Amortization		92,555	 <u>-</u>	 92,560
Total Expenditures	\$	187,211	\$ 924,300	\$ 683,610

AUGUSTA, GEORGIA MUNICIPAL GOLF COURSE FUND FISCAL YEAR 2009

	2007 Actuals		 2008 Budget	 2009 Budget	
Revenues					
Charges for Services	\$	472,820	\$ 630,000	\$ 540,000	
Investment Income		1,168	-	-	
Miscellaneous Revenue		6,678	 1,024	 1,500	
Total		480,666	 631,024	541,500	
Transfers In		68,899	 14,880	 98,100	
Total Revenues	\$	549,565	\$ 645,904	\$ 639,600	
Expenditures					
Personal Services & Employee Benefits	S	251,909	\$ 330,034	\$ 288,460	
Purchased/Contracted Services		62,766	72,577	63,500	
Supplies		154,098	196,523	204,500	
Interfund/Interdepartmental		45,624	46,770	47,940	
Depreciation and Amortization		35,168	 -	 35,200	
Total Expenditures	\$	549,565	\$ 645,904	\$ 639,600	

AUGUSTA, GEORGIA RISK MANAGEMENT FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Charges for Services Fines and Forfeitures Investment Income Other Financing Sources	\$ 2,198,879 14,325 66,994	\$	2,424,290 - 33,067 89,496	\$	2,344,170 - 30,000 -	
Total	 2,280,198		2,546,853		2,374,170	
Transfers In	25,000				-	
Total Revenues	\$ 2,305,198	\$	2,546,853	\$	2,374,170	
Expenditures						
Personal Services & Employee Benefits	\$ 340,711	\$	354,117	\$	356,770	
Purchased/Contracted Services Supplies	393,133 34,729		668,630 54,430		679,390	
Capital Outlay	34,729		140,400		51,710	
Interfund/Interdepartmental	1,026,347		1,249,971		1,173,790	
Depreciation and Amortization	5,299		-		2,000	
Cost Reimbursement	(156,424)		(80,000)		(80,000)	
Non-Departmental	 -		108,180		190,510	
Total	1,643,795		2,495,728		2,374,170	
Transfers Out	 540,000	_	51,125			
Total Expenditures	\$ 2,183,795	_\$_	2,546,853	\$	2,374,170	

AUGUSTA, GEORGIA EMPLOYEE HEATH BENEFITS FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget
Revenues Intergovernmental Revenue Charges for Services Investment Income	17,73	4,383 \$ 0,392 .1,162)	19,406,500 (35,000)	\$	22,000 20,246,920 (35,000)
Total	17,67	3,613	19,371,500		20,233,920
Transfers In	44	9,265		_	-
Total Revenues	\$ 18,12	\$2,878	19,371,500	\$	20,233,920
Expenditures Purchased/Contracted Services Interfund/Interdepartmental		3,491 \$ 8,479	92,000 19,279,500	\$	28,000 20,205,920
Total	18,12	1,970	19,371,500		20,233,920
Transfers Out		909	-		
Total Expenditures	\$ 18,12	2,879 \$	19,371,500	\$	20,233,920

AUGUSTA, GEORGIA WORKERS COMPENSATION FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Intergovernmental Revenue Charges for Services Investment Income	\$	58,850 1,771,321 (668)	\$	1,925,940	\$	1,900,410
Total Revenues	\$	1,829,503	\$	1,925,940	\$	1,900,410
Expenditures Interfund/Interdepartmental	\$	1,771,321	_\$	1,925,940	_\$	1,900,410
Total		1,771,321		1,925,940		1,900,410
Transfers Out		58,182		_		
Total Expenditures	\$	1,829,503	\$	1,925,940	\$	1,900,410

AUGUSTA, GEORGIA UNEMPLOYMENT FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Charges for Services Investment Income	\$	134,954 (4,550)	\$	170,000	\$	170,000
Total Revenues	\$	130,404	\$	170,000	\$	170,000
Expenditures Interfund/Interdepartmental	_\$	130,403	\$	170,000	\$	170,000
Total Expenditures	\$	130,403	_\$_	170,000	\$	170,000

AUGUSTA, GEORGIA LONG-TERM DISABILITY INSURANCE FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Charges for Services Investment Income	\$	451,749 318	\$	460,000	\$	459,350 700
Total		452,067		460,000		460,050
Transfers In		909				
Total Revenues	\$	452,976	_\$	460,000	\$	460,050
Expenditures Interfund/Interdepartmental	\$	452,976	\$	460,000	\$	460,050
Total Expenditures	\$	452,976	\$	460,000	\$	460,050

AUGUSTA, GEORGIA FLEET OPERATIONS & MANAGEMENT FUND FISCAL YEAR 2009

_		2007 Actuals		2008 Budget		2009 Budget	
Revenues Charges for Services Investment Income Miscellaneous Revenue Other Financing Sources	\$	4,965,916 (8,903) 1,863 2,405	\$	5,367,920 - 1,196	\$	5,660,700	
Total Revenues	\$	4,961,281	\$	5,369,116		5,660,700	
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Supplies Interfund/Interdepartmental Depreciation and Amortization Non-Departmental	\$	123,590 4,393,497 162,810 224,019 41,241	\$	140,426 4,735,840 208,140 251,880 32,830	\$	129,840 4,966,210 259,690 258,910 42,830 3,220	
Total Transfers Out		4,945,157 1,017	_	5,369,116		5,660,700	
Total Expenditures	\$	4,946,174	\$	5,369,116	\$	5,660,700	

AUGUSTA, GEORGIA GMA LEASE PROGRAM FUND FISCAL YEAR 2009

	 2007 Actuals		2008 Budget		2009 Budget
Revenues Investment Income	\$ 585,324	\$	737,600	\$	667,600
Transfers In	 2,677,470		2,342,028		2,159,070
Total Revenues	\$ 3,262,794	\$	3,079,628		2,826,670
Expenditures Debt Service Non-Departmental	\$ 3,262,795	\$	3,029,628 50,000	\$	2,776,670 50,000
Total Expenditures	\$ 3,262,795	\$	3,079,628	\$	2,826,670

AUGUSTA, GEORGIA 1945 PENSION FUND FISCAL YEAR 2009

	 2007 Actuals		2008 Budget		2009 Budget	
Revenues Investment Income Miscellaneous Revenue	\$ 805,312 342,941	\$	745,000 410,300	\$	740,000 209,000	
Total Revenues	\$ 1,148,253		1,155,300	\$	949,000	
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Non-Departmental	\$ 900,245	\$	950,300 71,000 134,000	\$	899,000 50,000	
Total Expenditures	\$ 943,555	\$_	1,155,300	\$_	949,000	

AUGUSTA, GEORGIA 1977 PENSION FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Investment Income Miscellaneous Revenue	\$	2,035,462 1,743,738	\$	1,165,000 1,810,000	\$	-
Total Revenues	\$	3,779,200	\$	2,975,000	\$	-
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Other Costs Non-Departmental	\$	791,129 105,504 234,956	\$	900,000 91,000 250,000 1,734,000	\$	- - -
Total Expenditures	_\$	1,131,589	\$	2,975,000	\$	

AUGUSTA, GEORGIA URBAN 1949 PENSION PLAN FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Investment Income Miscellaneous Revenue	\$	6,295,769 378,750	\$	3,750,000	\$	3,750,000
Total Revenues		6,674,519		4,135,000		4,135,000
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services Other Costs Non-Departmental	\$	3,867,917 356,561 -	\$	3,600,000 351,000 30,000 154,000	\$	3,750,000 350,000 30,000 5,000
Total Expenditures	\$	4,224,478	_\$_	4,135,000	_\$_	4,135,000

AUGUSTA, GEORGIA OTHER URBAN PENSION PLAN FUND FISCAL YEAR 2009

	2007 Actuals		2008 Budget		2009 Budget	
Revenues Transfers In	\$	1,445,837	_\$_	1,430,000	\$	1,402,000
Total Revenues	\$	1,145,837		1,430,000	\$	1,402,000
Expenditures Personal Services & Employee Benefits Purchased/Contracted Services	\$	1,414,388	\$	1,425,000 5,000	\$	1,400,000 2,000
Total		1,414,388		1,430,000		1,402,000
Transfers Out		31,449		-		<u>-</u>
Total Expenditures	\$	1,445,837	\$_	1,430,000	\$	1,402,000

AUGUSTA, GEORGIA EXP TRUST FUND-PERPETUAL CARE FISCAL YEAR 2009

	 2007 Actuals		2008 Budget		2009 Budget	
Revenues	\$ 50,890	\$	79,800	\$	79,800	
Investment Income	 30,890	Ф	79,800	Ψ	79,800	
Total Revenues	\$ 50,890	\$	79,800		79,800	
Expenditures						
Purchased/Contracted Services	\$ 17,025	\$	20,958	\$	20,958	
Supplies Capital Outlay	 39,337 20,903		37,842 21,000		37,842 21,000	
Total Expenditures	\$ 77,265	\$	79,800	\$	79,800	

AUGUSTA, GEORGIA EXP TRUST FUND-JOSEPH LAMAR FISCAL YEAR 2009

	2007 Actuals		2008 Budget		009 idget
Revenues Investment Income	\$ 306	\$	180	\$	180
Total Revenues	\$ 306	\$	180	\$	180
Expenditures Non-Departmental	\$ 175	\$	180	\$	180
Total Expenditures	\$ 175	\$	180	\$	180